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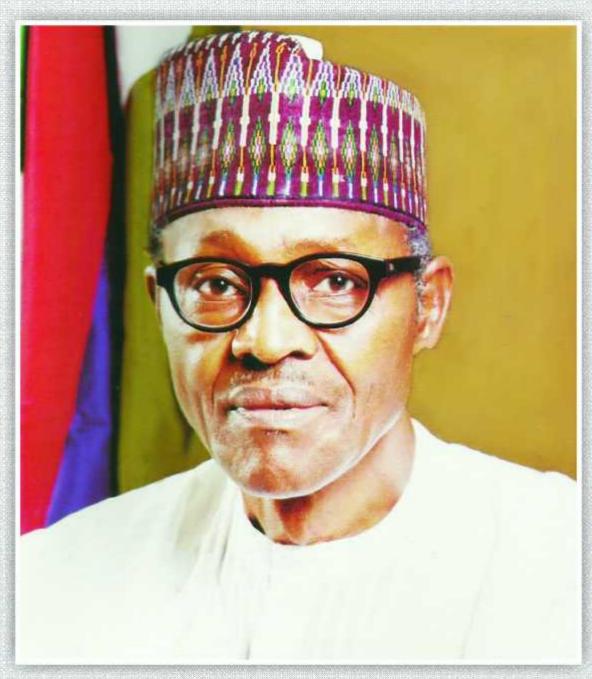
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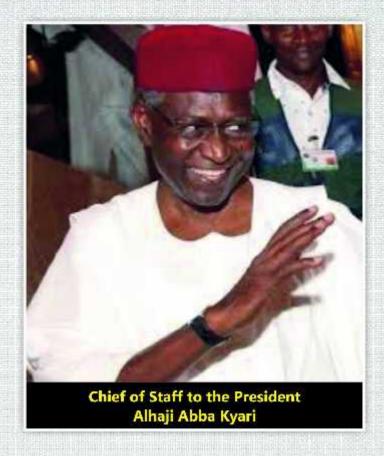
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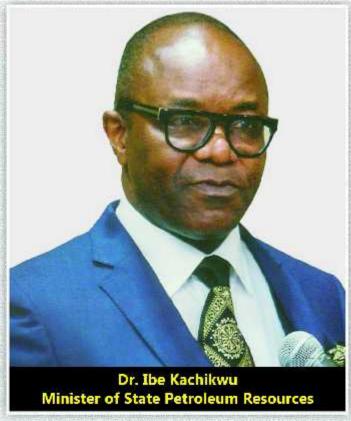
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PRESIDENT MUHAMMADU BUHARI (GCFR)







NIGERIAN CONTENT DEVELOPMENT AND MONITORING BOARD (NCDMB)



Happy Democracy Day!

We rejoice with our dear country and all Nigerians as we mark 19 years of uninterrupted democratic experience.

We commend the Executive, Legislature and Judiciary for their sterling roles in sustaining our democracy.

We thank President Muhammadu Buhari (GCFR) for energizing the implementation of the Nigerian Content Act and the successes of the Economic Recovery and Growth plan (ERGP).

At the NCDMB, we pledge to intensify the implementation of the Nigerian Content Act for greater economic benefits of Nigerians.

Hearty Congratulatins!!!

Engr. Simbi Kesiye Wabote, Executive Secretary, Nigerian Content Development and Monitoring Board (NCDMB)

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- Profile Of - Simbilities be Walton:



management.

He has over 20 years top-flight Upstream, and Downstream Australia, Iraq, Qatar, Jordan, experience in international, operations in addition to ensuring Americas, USA and new frontier multinational and national implementation for business countries for Shell.

abote is an business environment. He is outcomes. experienced oil and described as an effective and He has wide experience in local

gas professional with resourceful manager who is able to and international partnership proven track record in build and manage diverse and high development strategy, crossengineering, supply chain, performing teams. Most recently functional team management and stakeholder management, local as Shell C&P Global Local Content, the alignment of global supply business development (Local Manager, he had the responsibility chains with local supply chains in Content) and general to develop Local Content Strategy countries like Nigeria, Gabon, for Royal Dutch Shell (RDS), Brunei, Oman, Kazakhstan,

INTRODUCTION

NCDMB Keying into President Muhammadu Buhari's 3 points Agenda.

Administration to Nations

President Muhammadu NOGICD Act has been very beingmajor producers.' Buhari's 3 Points Agenda of impactful in the Oil and Gas corruption got a boost in the service providers have it's watchword. last one year of the current invested in sophisticated Board of NCDMB

he importance of contributions to the growth of exported. Nigerian Content the Local Content Nigeria's Gross Domestic has also grown remarkably on a n d Product.

As part of its Economic used to be the exclusive proven that they are Development plan The preserve of foreign personalities of impeccable Nigeria Content Development companies. Local firms now integrity following President and Monitoring Board is enjoy patronage and even Muhammadu Buhari's already living up to its exclusivity in certain areas, integrity. responsibility of increasing retaining huge industry spend industry work that used to be (NEITI).

the production side. The summary of the Indigenous and marginal field growth and development can contributions of the NCDMB producers now account for never be over emphasized, to the Federal Government's about 15 percent of Nigeria's That was why the Oil and Gas agenda is summed up in the crude oil production. They local content Act was enacted. Executive Secretary's write up also contribute about 53 The performance of the to mark eight years percent of Domestic Gas Nigeria Content Development achievements of the Board Supply requirements, with and Monitoring Board thus 'The Board's strategic NPDC, SEPLAT, ND Western, (NCDMB) in keying into implementation of the Frontier, 7Energy, Aiteo, etc.

On the fight against Economic Development, Industry and the wider corruption the Board has Security and fight against economy - several Nigerians continued to make integrity

> The Executive Secretary vessels and rigs – assets that and the Board Members have

No wonder the Nigerian indigenous participation in the economy, employing Content Development and the oil and gas industry, build Nigerians and building skills. Monitoring Board is ranked capacity and competencies of Many hi-tech fabrications, number one in the latest audit indigenous operators, create manufacturing and of oil and gas industry linkages to other sectors of engineering facilities have conducted by Nigeria the National Economy and also been developed and Extractive Idustries also boost industry upgraded, domiciling most Transparency Initiative



R-L: Dr. Ernest Nwapa, pioneer Executive Secretary; Engr. Simbi Wabate, Executive Secretary, NCDMB and Arch. Denzil Kentebe, erstwhile Executive Secretary, NCDMB at the 2016 Practical Nigerian Content (PNC) Conference.

he Nigerian Content Implementation Development and Content. Monitoring Board was created by an Act known as started formally from the would later set up the Nigerian Nigerian Oil and Gas Industry report of a Presidential Content Division within its Content Development Act of Committee inaugurated in system and issue Nigerian 2010.

coordination, Monitoring and level of Local Content Policies complied only on best

of Nigerian enshrined in extant Petroleum statues. The Nigerian National The Local Content journey Petroleum Corporation (NNPC) 2001 to suggest reforms in the Content directives to the The Act provides for the Oil and Gas industry. Prior to industry. The absence of a development of Nigeria the NOGICD Act, the regulatory framework limited Content in the Nigeria oil and Department of Petroleum the best efforts of the DPR and Gas industry. Nigerian Content Resources (DPR) used oil block NNPC, especially as operators Plan, supervision, bid rounds to enforce some and service companies Endeavour basis.

Initially The Secretary of the Monitoring Board Mr Simbi Wabote had decried considerably firms in the oil and gas sector administration took over'. to access the \$100million Nigerian Content Fund. Meant to address financial and industry going to Liquidity the industry.

The Executive Secretary in the past 100 days. spoke in Yenegoa, the Bayelsa state capital while marking the things the board set out to do Board's 100 days on the saddle was to bring staff competence listed the inauguration several projects, massive staff training and the adherence to the act setting up the body as surrounding the actual value of and contract award to its part of its achievements.

He told Journalists during numbers the event increased local participation in anything about. the oil and gas industry from three percent to 28 percent, his companies that default in the during his tenure.

funds to work is a newcontracts. failure. Secondly, we are trying to take stock with where we are today with the implementation stakeholders of the Act, we have not been Nigerian Content Development able to implement in totality' Fund he said.

Executive period, he said 'we will identify industry to track and recover Nigerian the gaps and areas we need to due payments on the NCDF Content Development and improve upon. Contracting held by some companies. [NCDMB] cycle time has been reduced where the inability of Nigeria business industry was when his

Most of the contracts in the foreign challenges of companies, now come to companies operating within Nigerians. We are compiling the amount of contracts we have been able to give to Nigerians

> According to him, one of the of at par with oil and gas industry.

the NCDMB Fund he said 'in this people with a view to creating country people like to throw in wealth, develop capacity and that though the position of knowledge what NCDMB had since its creation they actually don't know

Meanwhile oil and gas plan was to accelerate the pace deduction and remittance of one percent of the value of contracts they executed in the He said so far only three upstream sector will organizations had accessed the henceforth be disqualified from fund. 'not been able to put the participating in the tenders for

> Speaking in Lagos at a recent forum on the remittances the Executive Secretary Simba

Wabote also unveiled plans to On the tortuous contracting conduct a forensic audit of the

> He said the NCDF was established by section 104 of the Nigerian oil and gas industry content Development Act 2010 and provides that one percent of every contract in the upstream sector of the oil and gas industry shall be deducted at source and paid into the fund.

In the same vein Stakeholders from the Niger Delta region have been urged to participate in the oil and gas On the controversy sector to create employment and assume the harness their resources.

> Some of the participants at Niger Delta stakeholder forum organised by the Nigerian Content Development and Monitoring Board (NCDMB), with the theme, "Local Content: Youth Involvement and Benefits ", urged the youths of the region to avail themselves for all oil and gas operations in the area noting that its not an opportunity given to the youths of the region but their right to engage in all projects operations in the Niger Delta.

boost employability of youths gas sector in the oil and gas industry.

ensure that Nigerian economy struggle of the militants era. benefits from the vast hydrocarbons resources in the country as well as placing production and operating assets in the hands of Nigerians, maximizing utilization of Nigerian made goods, deepening community participation and maximizing utilization of Nigerian human resources. The stakeholders appealed to the Niger delta

The forum was to highlight youths to be intellectually development, infrastructure opportunities and provide prepared to take up specific training required to responsibilities in the oil and stressing that intellectual struggle should NCDMB was also created to now take over from the arms

> The mandate given to the Board include, To Review, assess and approve Nigerian content plans developed by operators. To set guidelines and minimum content levels for project related activities across the oil and Gas value chain, To engage in targeted capacity building intervention that would deepen indigenous capabilities... Human capital

and Facilities. Manufactured Materials and Local Supplier Development., To grow and manage the Nigeria Content Development Fund, To establish, maintain and operate the Joint Qualification System (NOGICJQS) in conjunction with industry stakeholders. To monitor Nigerian Content compliance by operators and service providers. This will be in terms of cumulative spending, employment creation sources of local goods, services and materials utilized on projects and operations among others.





Front Row: Mr. Mina Oforiakuma, Representative of the NCCP, Dr. Shu'ra Jamila, former Permanent Secretary, Ministry of Petroleum Resources; Engr. Simbi Kesiye Wabote, Executive Secretary, Nigeria Content Development and Monitoring Board; Alhaji Abba Kyari, Chief of Staff to the President; Dr. Ibe Kachukwu, Minister of State for Petroleum Resources; Mr. Bank-Anthony Okoroafor, Chairman of the Petroleum Technology Association of Nigeria (PETAN) and other members of NCDMB Governing Council at their inauguration by President Buhari in Abuja.



President Muhammadu Buhari meeting with traditional Rulers and Governors of the South-South Region

... I AM PASSIONATE ABOUT IT AND IT'S GREAT POTENTIALS



Interview With Engr. Simbi Wabote, Executive Secretary NIGERIAN CONTENT DEVELOPMENT AND MONITORING BOARD

Tell us about the stakeholders sensitisation workshop on NCDF remittances and third party forensic audit you had in Lagos.

The workshop was about enlightening stakeholders on the new platform and was designed in conjunction with the Central Bank of Nigeria and the Nigerian Content Fund, all the operators, service providers, The Content Fund had been upgraded and change, so we needed to enlighten them on how to do their remittances, because we

operators and contractors in the is going to be implemented. up stream sectors to pay one percent of every contracts that is awarded to them to the NIGERIAN CONTENT DEVELOPMENT FUND and we have realized that some of them have not been remitting the

realize that the remittances were funds as stipulated by Act so we going down because they didn't called them together to enlighten understand how to use the them of our intent to carry out software and then the second our forensic audit of all the part of the workshop was on funds that are out there, so that's Forensic auditing, You know the essence of the workshop, it since the inception of the Board was well attended, interactions in 2010, the Acts mandates and feedback from the workshop

> There was this report that some and even NNPC were breaching the Nigerian Content Act, whats your reaction to this. The Senate is said to be probing this.



. The Senate enquiry is a recurring decimal as the Legislative arm of government, they also try to act as Policemen to ensure that people are not flouting the law, that report came as a result of the visit of Senate committee on local content to FCC Factory, cause FCC directly reported to them that they were not been patronized by the IOCs and NNPC they decided to investigate the veracity of the claim by the FCC, ITS AN ONGOING PROCESS. Since the inception of the Board the National Assembly have been interested in the activities of the Board to find out compliance with the law and the Act and as such with the view to strengthen the law further.

People are happy with the way you are carrying on with the assignment as the Executive Secretary of the Nigerian Content Board what has been your driving force and motivation.

.First my driving force is being a Nigerian and secondly a Nigerian worried at lack of employment in the country which is bedeviling the youths population, as we have, so its how to make sure

that we create opportunity for these youths to create jobs for them, most importantly also is how to protect investments that are in the country that is producing about two million barrels per day of oil. My driving force is to create opportunity for Nigerians to create jobs for Nigerians, because nobody will build this country than us. passionate about Nigeria, I love this country, it has youth potentials that has not been tapped, so how do we ensure that we tap into those potentials and given the people the opportunity to participate in the oil and gas sector and again I believe as a person I like to do my job diligently and I like to deliver value anywhere I find myself so these I grew up with and maintain in any position I find myself throughout my 27 years of my career.

What had been your challenges.....

Challenges, of course include infrastructural challenges are there in the country, in as much as you want to strive for industrialization of Nigeria, you are also inhibited by some of the infrastructural challenges, road network, rail network, power infrastructure is a challenge, the other is lack of sectorial linkages where you have other sectors of the economy not firing at the same cylinder as you are in the local content on one hand you are pushing for the Industralisation of the country on the other hand other people are pushing for more tax, the other challenge is the nature of the oil and gas business, when you think there is strong capacity and no work coming through because of the rise and fall of oil price, it also a times dampen ones moral.

Am aware you are a technocrat, are you atimes under pressure from Politicians.

Ofcourse it's a normal occurrence and when you have one or two pressures here and there from Politicians but I think what I realize is that once they know what you stand for, once they know that you abide by the rules and you follow your processes they go off. Those pressures only come to stay if they believe that you have the capacity to bend the rules, the pressures are there but the process that has been established is what we used to ward off some of these pressures. Talking about political pressures.

In a nutshell what has been your that, Today almost 85 percent of industry spent. achievements so far both to the contracts in the country are Individual and to the country in warded to Nigerian companies, general

I cant put it in a nutshell, because that would be too small. achievements The achievements had been tremendous in terms of what we had done in the last couple of For the individual there had been years, increase the local content achievements in terms of attainment in the country both from less than 5 percent to 86 of the drive and the attainment percent today in terms of local so far a lot of Nigerians had been content attainment, a world class employed, we have built a lot of fabrication yard had sprung up, capacity for employment, as I you have manufacturing capacity said almost 85 percent of the that had been developed, you contract awarded in the oil and have people manufacturing gas sectors are awarded to paints, manufacturing cables, manufacturing pipes, today we have built a lot of capacity on the have been able to integrate FPSO back of local content drive, we in the country not too many have retained five billion (\$5b) African countries can boast of out of the \$20 billion annual

today Nigerians are managing oil fields successfully too, so the has been tremendous, they are just too many.

employment creation. Because Nigerian companies. Nigerians

How has other African countries keyed in the Local content in their countries.

Nigeria has become a reference point in terms of local content development in Africa, we have been having series of visits from various African countries wanting to come and study and understand how we have been able to drive local content to this level, we are constantly been invited to seminars workshops to share our experiences, other countries are working to borrow a leaf from Nigeria because they believe it's a model that has brought some level of prosperity to our country and they are looking forward to sharing our experiences with us as well as want us to help them in their local content attainment.



...Good News For Nigerian Youths 30,000 Jobs Created, 300,000 Jobs In The Making.



Cadets selected from the NOGOCJOS embarking on an 18 month sea Time Training Experience Programme organised by Nigerian Agip Exploration and NCDMB

Government. The enactment of of about \$380billion dollars in and Gas sector.

he local content Act the NOGICD Act 2010 and the first 50 years of oil and the Board is one subsequent establishment of the production in Nigeria and lost of the few NCDMB ushered a paradigm opportunities to create over two government establishments that shift. Before then, nearly all millions jobs. The level of has remained a success in fabrication, engineering, and Nigerian Content was less than Nigeria. Even though the Act procurement for the Oil and Gas five percent, partly because was enacted 8 years ago, it has Industry were executed abroad, preceding administrations and become the most successful It is estimated that the national most citizenry focused on Economic Policy of the Federal economy suffered capital flight revenue derivation from the Oil

drivers of the described the Nigeria Content the economy. as a veritable tool for National Development. One of such is Nigeria Content Law as increasingly popular.

presentation on COMPANY MODELS= Petroleum Exhibition conference (WAIPEC) each others capability to deliver the nation. Floating Production Storage Offshore (FPSO) vessel at half the price and half the time.

remained on the front burner of mentoring several countries on eager to jettison policies Vasconcelos

MANY Stakeholders and Content implementation is measures on Local Content to Nigeria being broadened beyond oil and ensure greater participation by Economy has described has gas as part of diversification of domestic companies in

Two out of the five the Managing Director of Shell Presidential Executive Orders Nigeria Exploration and issued by the administration of News Agency ANGOP who Production Company Mr Bayo President Muhammadu Buhari spoke at the proclamation Ojulari who described the are specifically in support of ceremony of the Angolan a Local Content - Presidential Association of Geosciences veritable tool for National Executive Order 003 which and support for oil sector said development noted that even in mandates Support for Local 'because his Ministry is developed world the concept of Content in Public Procurement responsible for promotion of 'country first' is becoming by Ministries, Departments and local content in the oil sector it Agencies of the Federal will present a strategis project Government and Executive for integration and Mr Ojulari spoke during his Order 005, for the "Planning development of domestic SERVICE and Execution of Projects, enterprise OPERATOR Promotion of Nigerian Content importation of goods and COLABORATION in Contracts and Sciences, services DRAWING Engineering and Technology." diversification of the economy'. FROM ESPERIENCE FROM These instruments have OTHER PROVIDENCES at reaffirmed President Buhari and deep conviction of its Board (NCDMB)

Today, Nigeria is widely regarded as a model in Local Content implementation in It's heartening that the Africa and the Nigerian Content implementation of the Nigeria Development and Monitoring Local Content Policy has Board (NCDMB) has been four successive Federal the development of their own Administrations, giving the lie policies. Among such other to the narrative that countries included Angola governments in Africa are too whose oil Minister Botellio de said the initiated by their predecessors, government is preparing a set In fact, the remit of the Nigerian of Legal and Economic

providing services to the oil sector

According to the Angola to reduce the and ensure the

The Executive Secretary of the last maiden edition of the administration's unequivocal the Nigeria Content West African International support for Local Content and Development and Monitoring in importance to the attainment of Kesiye Wabote said 'In the past added that in other the Economic Growth eight years, we have focused the countries such as Brazil Recovery Plan (EGRP) and thrust of Local Content companies have leveraged on wider socio-economic goals of implementation on Promoting indigenous ownership of equipment used in industry operations; Promoting Oil and Gas Components Manufacturing; Giving first consideration to Nigerian indigenous companies; Ensuring that Nigerian Content targets are met for projects and operations: Creating and Utilizing training and employment opportunities for indigenes; Deploying the Nigerian Content Development Fund for targeted capacity



HISTORIC MoU: (L-R): Dr. Ibe Kachikwu, Minister of State for Petroleum Resource; Engr. Simbi Wabote, Executive Secretary, NCDMB and Mr. Olukayade Pitan, Managing Director, Bank of industry after the MoU signing ceremony on the implementation of the \$200 million Nigerian Content Intervention Fund in Abuja on August 24, 2017.

the sector.'

strategic implementation of the exported. Nigerian Content has NOGICD Act has been very also grown remarkably on the impactful in the Oil and Gas production side. Indigenous Industry and the wider and marginal field producers economy - several Nigerians now account for about 15 service companies have percent of Nigeria's crude oil invested in sophisticated production. vessels and rigs - assets that used to be the exclusive 53 percent of Domestic Gas preserve of foreign companies. Supply requirements, with Local firms now enjoy NPDC, SEPLAT, ND Western, patronage and even exclusivity Frontier, 7Energy, Aiteo, etc in certain areas, retaining huge being major producers. 'A lot

They also contribute about

building; Ensuring that local industry spend in the economy, has been achieved in the last capacity investors have work to employing. Nigerians, and one year of the Administration amortize investments and building skills. Many hi-tech of Engr Wabote more than what Involving oil producing fabrications, manufacturing was achieved in the last seven communities in the activities of and engineering facilities have years of the Nigeria Content also been developed and Act, and the Board. This is upgraded, domiciling most attributed to the dynamic and He said 'The Board's industry work that used to be robust leadership of the current Board and Management as well as the support of the President Muhammadu Buhari's Administration

> It should be remembered that as at the time the seven years existence of the Act was marked in 2016 there was little to cheer about. Stakeholders were unanimous in their views that local content development in the Nigeria oil and gas industry

still remained unsatisfactorily low and continued inhibit the growth potential of the industry. Nigeria Content The Development and Monitoring Board was established by the Nigeria Content Act of 2010, saddled with the responsibility of increasing indigenous participation in the oil and gas industry, build capacity and competencies of indigenous operators, create linkages to other sectors of the National Economy and also boost industry contributions to the growth of Nigeria's Gross Domestic Product.

But Mr Lee MAEBA former Chairman Senate committee on Petroleum Resources, Upstream and sponsor of the Nigeria Content bill stated that from inception of the NCDMB in 2010 to 2016 not much were achieved in the areas of compliance, as a Nigeria companies are not deriving the optimum benefit of

number of strategies.

Mr Wabote said the infrastructure strategies were aimed at inconsistency among others. increasing National Capacity in in terms of local content



Engr. Simpi Wabote, Executive Secretary, NCDMB; Mr. Rick Perry, United States Secretary of Energy and Dr. Emmanuel Ibe Kachikwu. Minister of state for Petroleum Resources at the Africa Oil week conference in cape Town, South Africa.

inadequate and policy

the Nigeria Content Act' he said. One of the strategies, he said Opportunities fair to showcase include stakeholders available capacities, showcase In other to address these collaborations to overcome the opportunities in upstream, shortcomings NCDMB under key challenges in the area of midstream and downstream the able leadership of Engr Macro Economic issues, skills sectors and provide Simbi Wabote adopted a gap, weak sectoral linkages multinationals the opportunity and weak manufacturing base, to link up and utilise in country critical capabilities.

Within one month of his Administration as the Chief Other strategies Mr Wabote Executive Officer of NCDMB would help create an enabling said also include the fast track Mr Wabote was able to fulfil all environment to attract investors establishment of the five oil and he set out to do to address the and protect investments made gas parks and the organisation shortcoming experienced through compliance oversight, of the Nigeria Content previously. He convened the

Nigerian oil and Gas industry business plan which led to the compilation of a compendium of investment opportunities in the country, The Automation of NOGIC JOS platform. the Launch of US\$200m Nigerian content intervention fund among others.

opportunity fair (NOGOF) to intervention fund, The Nigerian companies benefit from the Content Development and fundatthesametime. Monitoring Board is planning to increase the fund lent to qualified oil and Gas players under the Nigerian Content Intervention fund from US\$100m to US\$200m. An increase in the pool would

Talking about the ensure that more deserving

Key features of the NCL Fund are that the loans will be disbursed directly by the Bank of Industry (BOI) at the single digit interest rate and repaid within five years.

Whereas there were various



(L-R): Mr. Cornelis Zegelaar, MD, Addax; Mr. Nicolas Terraz, MD Total, Mr. Jeff Ewing, MD, Chevron; Mr. Osagie Okunbor, MD, SPDC and Chairmani, Oilo Producers Trade Section, Engr. Simbi Wabote, Mr Paulo McGrath < MD ExxonMobil and Mr. Massimo Insulla, MD NAOC during a courtesy visit by the OPTS leadership to the NCDMB Headquarters in Yenagoa, Bayelsa State.

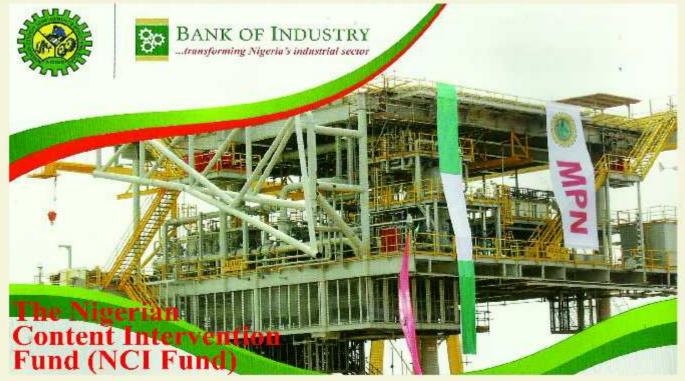
intervention funds for the other critical sectors whereby the NCDF provided partial guarantee of the economy like Agriculture, Aviation, Mining, and others there was none for the oil and Gas sector before now. The significant aspect of this NCDMB AND BOI fund known as the project execution. NCI fund is that it replaced the original model experienced difficulties assessing funds under

and 50 percent interest rebate companies who obtained facilities from commercial banks for asset acquisition and Industry stakeholders

Board.

the NCDF model necessitating Technology Association of inability to access credit which a change of strategy by the Nigeria (PETAN) had often beset manufacturers, described the NCI fund model service providers and other key Industry stakeholders as a great initiative that would players in the Nigeria oil and including the Petroleum address the paucity and Gas Industry.





Modular Refineries

Monitoring Board.

Who is passionate about Nigeria's greatness.

This is a man that is so passionate about Nigeria's greatness and development and is doing everything possible to make Nigeria great

t was indeed a busy again. Recently Nigeria tenure for Engr. Simbi Content Development and Wabote the Executive Monitoring Board (NCDMB) Secretary of the Nigerian stakes \$10m on Waltersmiths Content Development and Modular Refinery, an agreement he signed in Lagos and the next Monday he was in Abuja for another National Assignment for a Nigerian Content seminar.

> If all the government agencies are this busy and working hard to make Nigeria great the country would be a better

place to be.

In Lagos the Nigeria Content Development and Monitoring Board signed a \$10m equity investment agreement with Waltersmiths refining and petrochemical company limited for the construction of a 5000 barrels per day modular refinery located in Ibigwe, Imo state.

The Executive Secretary of NCDMB Engr Simbi Kesiye





signed on behalf of the Board Government recently while the Chairman of announced plans to replace Waltersmiths Mr. Abdulrasag illegal oil refineries with Chairman Mr Danjuma Sale wider plan for the signed for the company. Engr development of the Niger Wabote said the investment Delta, and the country's oil decision was in line with the and gas industry. Board's vision to be the catalyst for the Industrialisation of the Nigeria oil and Gas industry and its linkage sectors.

Buhari in 2016. And the destruction to the

Wabote and the Director of Economic Recovery and Finance and Personnel growth programme. It will be Managements Mr Isaac Yalah recalled that the Federal Isah and the Executive Vice modular refineries as part of a

The Minister of state Petroleum Dr Ibe Kachikwu said recently that discussions have already begun on the modalities for operating He added that the Board was modular refineries. He said "In also keen to support Federal the past few weeks, we have Government's policy on had open and prospective modular refineries and meet discussions with some of the the key objectives of the refiners and government is Petroleum Industry 's seven assiduously working to ensure big wins launched by this initiative is carefully President Muhammadu implemented without

environment.

In another development the Nigeria Content Development and Monitoring Board is set to commence a forensic audit into \$200m Nigerian Content Development Fund. Executive Secretary of NCDMB Wabote stated this in Abuja while speaking on the theme 'driving Nigeria's oil and gas industry towards sustained economic development and growth' at a seminar on Nigeria's oil and gas conference. Speaking at the conference Mr Wabote warned that if the Board discovers any sabotage in the remittance of one percent NCDF Charge it will not hesitate to handover such defaulting company to the EFCC. He regretted that despite efforts of the Board to ensure the success of the local content in the country, some International oil companies were in the habit of coming up excuses why the local content cannot be achieved.

He said 'this is no longer acceptable'.

"This will not only provide a leval lob and source of income for the populace, but also contribute to our national productivity. "

Practical Nigerian Content Yenegoa, Bayelsa State, Nigeria











Mrs. Rose Chukwuonwe, Coordinator, Legal Services, NCDMB; Mr. Daziba Patrick Obah, Director, Planning Research and Statistics NCDMB; Engr. Simbi Wabote, Executive Secretary, NCDMB; Ms. Wemino Oyelana, Vice President, CWC Events Africa, Mr. Odiri Umusu, Vice President, Business Development, sub-saharan Africa, after signing a memoradum of Understanding on the organisation of the annual Practical Nigerian Content Forum (PNC) for the next five years.



Engr. Simbi Wabote, Executive Secretary, Nigerian Content Development and Monitoring board, (NCDMB), sounding the closing gong at the Nigerian Stock Exchange (NSE). Immediate left are Ms. Tinuade Awe, Executive Director, Regulations, NSE and Mr. Isaac Yalah, Director, Finance and Personnel Management, NCDMB; immediate right, Mrs. Rose Chukwuonwe, Coordinator, Legal Services, NCDMB and Engr.Abayomi Bamidele, General Manager, Strategy and Transformation, NCDMB.

From The News Desk

... Wabote Calls For Local Content Beyond Oil and Gas



Monitoring Board called for diversification of focus on sectors of the economy.' Nigerian Content beyond the Petroleum Industry in order to give local companies in order sectors of the economy a boost. Executive Secretary of NCDMB Engr Simbi Wabote made this call during a courtesy visit made in conjunction with major IOCs to the Dorman Long Galvanizing plant in Lagos.In his words ' A country with a mono product economy is at great risk and we can see its effects in Nigeria today., so the Board is exploring how they can support the

igerian Content government to extend what has Development and been achieved in the local content has for oil and gas sector to the other

> According to him, investment abound in other opportunities sectors like Construction. Telecommunications. Power Projects, Transportation (Railway and Aviation) that local content policies and strategies can benefit from.

> expressed his Wabote pleasure with the in house facilities at the Dorman Long complex and gave his assurance that NCDMB

will do its own part to create increased awareness within the industry of the existence of a fantastic state of the art galvanizing facility in the company. Civil Society Groups to play key role in Nigeian Content.....Wabote

Civil Society Organizations are set to play a major role in the implementation of the Nigerian Content Act. This is a key outcome of an interactive session organized by the NCDMB for CSOs advocacy groups in Abuja. The Civil Society will form a special committee under the Nigerian Convent Consultative forum and they will use the platform to support the Board's intervention monitoring mechanisms and carry out periodic reporting and disclosure of local content performance by oil and gas companies.

Engineer Wabote urged members of the CSO to raise the advocacy for community participation and support stakeholders to improve their capacities . He said the would collaborate with the Nigerian Extractive Industries Transparency Initiative (NEITI) to coordinate members of the civil society organizations for this purpose.

Dr Orji Ogbonnaya Orji, the Director of Communications at NEITI described the Board's engagement with CSOs as a confirmation to openness, integrity and corporate governance. He said CSOs could assist the Board to push the boundaries of implementation and carry out advocacy campaigns.

235Vessels built in Nigeria



he 2016 3rd quarter obtained in 2010. built in the country.

Content Development and oilandgas. Monitoring Board (NCDMB) Mr

Report indicated that are currently operating in extend about 235 vessels operating in Nigeria oil and Gas industry and achieved in the local content the oil and Gas industry were that 848 of the vessels are for oil and gas sectors of the Nigerian owned representing economy.' 37.56 percent. He has also Executive Secretary Nigerian called for local content beyond According to him, investment

Simbi Wabote told News According to him, a country Telecommunication, Power Agency of Nigeria recently that mono product economy is at projects, Transportation the development was a marked risk and we can see its effects in etc. that local content policies improvement of what was Nigeria, 'so the Board is and strategies can benefit from.

exploiting how they can vessel categorisation According to him 2258 vessels support the government to what has been

> opportunities abound in other sectors like Construction,

NCDMB Helping In The Rebuilding Of The North East ...a Corporate Social Responsibility (CSR)

(CSR) Content Development and The Board is using the Down gardens. Monitoring Board has to Earth model in the Mr Abdulmalik Halilu, homes in the North East to the Region of the country. This is part of the oil and gas contributions towards

Social Responsibility devastated by the activities have utilities, a Medical The Nigerian of the Boko Haram sect.

building blocks will be used to Board will train youths from

S part of its Corporate rebuilding areas that were build the homes which will Centre and Community

concluded plans to build 90 intervention which will lead General Manager Corporate acquisition of two Services and Logistics who Hydraulic Compressed Earth doubles as NCDMB Lead on Block Oskam machines for the intervention said the



the Region on the use of Another key project provided with starter packs Hydraulic Compressed Earth undertaking by the Board and linked to the Block machine with the include the fair chance market. objective of creating Initiative under which 107 NCDMB will also construct a employment opportunities in internally displaced persons vocational centre deworm, in the sub region.

conducted a detailed study of eventually engaged in the 50,000 pupils in primary the HCEB machine and found construction of the 90 schools in the North East that it is very durable.

will be trained on different addition to administering He added that the Board had crafts and some of them Vitamin A supplement on homes. The trainees will be states.



House of Reps Committee on Local Content with management of the NCDMB during their recent oversight visit to the Board's Headquaters in Yenegoa, Bayelsa State.



inguished Service from Engr. Dr. Y.O. Beredugo, former Chairman, an Society of Engineers, Port Harcourt Branch, at the NSE workshop



(L-R): Engr. Simbi Wabote, Executive Section. Gov. Godwin Obaseki of Edo State and Hon. Henryldshagbon, Ak Justice. Edg State, discussing possible areas of collaboration between NCDMB and Edg State.

Niger Delta Youths To Aequire Leadership, Self Reliance Skills, Courtesy NCD

he Nigerian content economy. development and Monitoring Board (NCDMB) will train youths from the Niger Delta in Leadership and specialized skills to make them self-reliant.

Engr. Simbi Wabote made the pledge when he hosted a delegation of Ijaw Youths Congress (World Wide), led by its President, Pereotubo Oweilami.

The NCDMB chief said jobs in the Oil and Gas industry were limited, hence the need to train youths in other sectors, such as agriculture and construction, in line with Federal Government's drive for the diversification of the

He said the Board's trainings were informed by a gap analysis, which revealed skills and capacities needed by the Oil and Gas industry. According to him, 60 percent of industry's training budget will be dedicated to providing beneficiaries with specialized skills and international certifications that will guarantee them jobs In Nigeria and beyond. Twenty percent, he said, will be applied to enhancing the skills of those already employed while another 20 percent would be used to provide general trainings and

soft skills to beneficiaries.

Engr. Wabote also debunked rumors that the Board was planning to relocate its headquarters from Yenegoa in Bayelsa State, adding that the Board's 17-storey headquarters building project in the town had progressed up to the 12th floor. He added that the Building is a monument, which should reassure community stakeholders that the Board has come to stay in the Niger Delta.

He said the Board established liaison and zonal offices in key cities and oil producing states for operational efficiency, just like other federal agencies and state governments.

Local Content Board Targets Retention Of \$14bn In Oil Sector



he Nigerian Content Development and Monitoring Board (NCDMB) projected that \$14 billion out of the \$20 billion spending in shipyards and manufacturing in the oil sector, would be retained in Nigeria by 2027.

The board also made a projection that about 300,000 would be provided by the sector by 2027.

Unveiling the board's 10 years strategic plan at the Oil and Gas Trainers Association of Nigeria (OGTAN), Education Summit (NES) recently in Lagos, the Executive Secretary of NCDMB, Simbi Wabote, said that human capital development is at the core of our 10-year strategic plan.

According to him, the Nigeria oil and gas sector will be a catalyst for the industrialization of the Nigerian oil and gas industry and its linkage sectors in the next 10 years

Wabote stated: "Increase local content level in the oil and gas industry from 26 per cent to 70 per cent by 2027. Double the value domiciled in the Nigerian oil and gas industry by 2027."

Speaking at the event, the Group Managing Director, Nigerian National Petroleum Corporation (NNPC), Dr Maikanti Baru, called for more collaboration between the academia and the oil and gas industry on research, to attract investments into country.

He stressed the need for the country to develop and adopt research and development structures that will ereate opportunities in the industry through risk reduction and production costs.

Baru promised to collaborate with OGTAN to accelerate skills development in the industry, in order to keep pace with changing environment globally.

According to him, research must be prioritised in order to keep up with developmental changes in the world. OGTAN's president, Dr Afe Mayowa, said that the body is working on a couple of projects to encourage researchers in oil and gas and the academia.

Mayowa said that some of the projects were categorised as member companies, in line with international standards, issuance of guidelines for standardisation of training and the establishment of a National Occupation Standard (NOS).

He said that the projects were in conjunction with the NCDMB in fostering collaboration between regulatory bodies, the academia and the oil and gas industry, to help close the gap between the ivory towers and the practical aspects of the oil and gas industry.

NCDMB Pledges Support For Calble Mamufacturers

need to boost their capacities and meet the expectations of the oil and gas industry, the Executive Secretary, Nigerian Content Development and Monitoring Board (NCDMB), Engr. Simbi Wabote has said.

commitment during a recent facility Nigeria." visit to Kabelmetal Nigeria Plc and Miccom Wires and Cables on Executive Officer, Kabelmetal Thursday in Lagos. He explained that Nigeria Plc, Robert Kretschmer, said oil and gas operations requires lots the company plans to commence of cables, adding that the the production of shipboard cables importation of cables will be resisted which is a new technology. He stated since local cable manufacturers are that no Nigerian company had capable of meeting the needs of the ventured into the production of this oil industry.

He described the importation of technicalities and investments

able manufacturers in cables as a negation of the tenets of required. Nigeria will get all the Nigerian Content Act, assuring necessary support they that "we will work with you to ensure that those activities are domiciled in the country and your organizations are patronized. We will ensure that players in the oil and gas industry stop importation of The Executive Secretary made the cables that can be produced in

> In his presentation, the Chief type cables because of the

In her speech, the Chief Operating Officer, Miccom Cables and Wires, Mrs. Bukola Adubi revealed the company's plans to manufacture High Voltage Cables incountry and sought the support of the Board to maximize utilization of local resources especially in the production of raw materials required for the cable production.

While commending the companies for their investments, he charged them to maintain high quality standards, adding that the Board would not support mediocrity in the name of Local Content. He said, "Considering the risky nature and high intensive of this industry, high quality and standards must be maintained."



10C'S Pledge To Support

NCDMB

he Nigerian Content Development and Monitoring Board (NCDMB) and international oil companies (IOCs) operating in the country have made commitment to fast-track execution of oil and gas projects. This will lead to an increase crude production and

create opportunities for the growth and development of Nigerian Content.

The IOCs gave the assurance when the Executive Secretary of NCDMB, Simbi Kesiye Wabote visited some IOCs in Lagos to seek collaboration and get their commitment to support upcoming projects.

Wabote visited Chevron. Total Up stream and Shell with management of the Board and confirmed that NCDMB had adopted mechanisms that accelerate processing time for Nigerian Content plans, technical and commercial evaluation and issuance of Nigerian Content certificates.

He urged other entities involved in the contracting cycle to adopt similar strategies for the sector to achieve the six-month contract processing target set by the Minister of State for Petroleum Resources. Dr. Ibe Kachikwu. He also expressed the Board's readiness to partner various stakeholders in resolving challenges they have in executing their projects

According to him, the visits were conceived to engage stakeholders, and explain strategies adopted by the NCDMB to foster projects and ensure domiciliation of work scopes and maximization of in-country capacities.

One of those strategies is the categorization of service companies by their capacities, which he said, will he used in the contracting process. He



Development (NOGICD) Act play in the actualization. 2010 and urged the operating companies to ensure that their Speaking at Chevron, Wabote projects including the Bonga contractors and sub-contractors remit on percent of their contract value to the Nigerian Content Development Fund (NCDF) as required by law.

The NCDMB chief praised the establishment of pipe coating facilities and steel pipe mills incountry and directed operators to patronize the facilities. He said the Board would sanction operators that award contracts without approved Nigerian Content Compliance Certificates (NCCC).

He also informed the companies that the Board was developing a 5-year Road Map for Nigerian

stressed that all new projects content development. The final information that are not must comply with, the document would be shared with confidential." provisions of the Nigerian Oil stakeholders for their inputs and At Shell, the team led by the and Gas Industry Content identification of roles they will Vice-President Nigerian and

> canvassed for the participation Southwest / Aparo (BSWA). They of operating companies in the also officially presented their Nigerian content Opportunities plans to align the project Fair which took place in Uyo, timelines with the Board, Akwa Ibom State.

> The goal is to showcase Decision (FID) and carry out joint opportunities in upstream, contracting workshops and inmidstream and downstream country capacity resectors and provide assessment/revalidation among multinationals the opportunity others. to link up and utilize in-country capabilities, he said.

> companies do not know when on the Egina Deepwater project, projects will come through so which helped to sustain many they do not prepare themselves Nigerian service companies adequately. The fair will provide despite the crash of crude oil a platform where we can share prices.

Gabon, Mr. Peter Costello discussed the company's achieve early Final Investment

Speaking at Total, Wabote commended the company for its He added that "most Nigeria Nigerian Content achievements



(L-R): Mr. Cornelis Zegelaar, MD, Addax; Mr. Nicolas Terraz, Mr. Jeff Ewing, MD, Chevron; Mr. Osagie Okunbor, MD SPDC and Chairman, Oil Producers' Trade Section; Engr. Simbi Wabote; Mr. Paul McGrath, MD ExxonMobil and Mr. Massimo Insulla, MD NAOC during a courtesy visit by the OPTS leadership to the NCDMB Headquarters in Yenagoa, State.

Seal Deal With International And Indigenous Oilmarketers.

Nigerian Content Development and signed on behalf of the Board while the Monitoring Board had recently signed a Service Managing Director of ExxonMobil Level Agreement with the major oil producers or Nigeria, Mr Paul McGrath signed on International oil companies aimed at reducing the often protracted industry contracting circle. Oil Producers Trade Section (OPTS) is the umbrella body of major international and indigenous operating oil companies. It said the deal commits the 28 member OPTS companies to comply with the provisions of the Nigeria oil and gas Industry content Development Act.

THE koko in the Service Level Agreement (SLA) is the event. essentially meant to make members of the OPTS companies to submit to the NCDMB documents like their Ouarterly job forecasts, Nigerian content plans, Bidders lists, Nigerian content Evaluation criteria, Nigerian content Technical bids among other relevant information in relation to industry contracting and procurement circles.

On the other hand the Board pledged to respond on specific timelines and committed that should it fail to meet the set deadlines the companies can proceed with their tendering processes after duly informing the Board.

Executive Secretary NCDMB Engr Simbi Wabote



Collaboration: Mr. Guiseppe Surace, Chief Operating Officer, Dangote Refinery Project with Engr. Simbi Wabote, Executive Secretary after the Board's visit to the projects site.

behalf of the OPTS, The Managing Director of AGIP OIL Company Massimo (NAOC) Mr Managing Director of Chevron Mr Jeff Ewing and the Managing Director of TOTAL Exploration and Production Nigeria, Mr Nicolas Terraz witnessed

Wabote at the event explained that SLA with the OPTS furtherance of the Boards efforts to meet the target set by the Hon Minister of State for Petroleum Resources Dr Emmanuel The Kachikwu for the Industry contracting circle to be shortened to six months.

Mr Wabote said operations of oil and gas industry were time sensitive adding that shortened contracting cycle would cut the cost of projects considerably.

The independent producers also promised to partner the Board to equip the Petroleum Technology Development Fund's Vocational Training Facility in Port Harcourt, Rivers State to impart key skills currently lacking in the industry.

noted that the Nigerian Wabote Content Act is applicable to every player in the oil and gas industry both major oil marketers and indigenous ones.

He advised indigenous producers to partner the Board to develop Research and Development centres of excellence in country so that the problems encountered in their

locally.

Meanwhile NCDMB Company (NAOC) collaborating to build a 25 megawatts Independent Power Plant in the state.

The Independent Power Plant will supply will supply electricity to the Nigeria Oil and Gas being developed by Board at Emeyal 1, Ogbia local government area of the state, it will also supply power to the Bayelsa government house, the state hospital , NCDMB headquarters and the Bayelsa Airport.

He said 'we are developing it on the back of NAOC'S Zabazaba deepwater project and the design has completed'.

DEEPWATER PROJECT.

Nigeria Agip oil major The Company and the Nigerian Content Development and Monitoring Board have committed themselves speedy development of the and Etan Zabazaba Deepwater project compliance with the provision of the Nigerian Content Act.

NAOC is developing the project in partnership with Shell Nigeria Exploration Company . engr Wabote promised the Board's timely review of the contracts tenders and execution of the necessary approvals in view of the urgent need to increase the country's crude oil production and shore up National Revenue. The

operations could be resolved project would utilize existing in Road Map launched by country capacities and facilities while President Muhammadu . exceeding the Nigerian Agip oil performance achieved in TOTAL'S Interestingly, the Federal and EGINA Deepwater project, including Government is poised to Bayelsa state government are the partial in country integration and extent local content fabrication of the Production, Storage and Offloading sectors of the Economy, (FPSO) platform.

> Massimo Insulla Director of NAOC pledged the company's compliance with the ACT to create jobs for Nigerians and retain growth in the economy.

ACHIEVEMENTS OF NCDMB will lead to ban on importation of many items such as PPEs.

STNCE the enactment of the Nigerian Oil and gas industry content development ACT the Board has clawed back for Nigeria significant benefits from on going oil and gas been projects and operations. For instance there are more indigenous players in the Nigeria oil and gas industry now TALKING ABOUT THE than any other time before the act, Nigerian companies are executing projects including FPSO integration of topsides in country. There is more in country spend, more Nigerians are taking over technical and senior positions in the International Oil companies (IOCs) and ownership of more oil and gas assets are now in the hands of Nigerians. In the area of domiciling of oil and gas equipments and we have sufficient local giants strides have capacity. manufacturing been made.

Executive Secretary of the have NCDMB Engr Simbi Wabote said 'no doubt much has been achieved on the back of the Local Content Law, but a lot more could still be achieved to realize the Federal Government's agenda for job creation, Economic Diversification and Industrialisation in the context of the initiatives espoused in the Petroleum Industry

Nigerian content Buhari in October Floating, philosophy to other critical hence the growing clamour Managing for Made In Nigeria Goods or preference for local goods and services in all public procurements."

It is in line with this that operators in the oil and gas sectors are calling on the Federal Government to ban importation of certain products that can be produced locally.

One of such ban it noted should be extended personal protective clothing otherwise known as COVERALS as there exist sufficient local production capacity.

Tunde Adelana Mr Director Monitoring and Evaluation NCDMB Engr Wabote represented stated that the Board will ensure that players in the oil and gas industry stop immediate importation of coveralls. He revealed. 'these materials are already being produced in Nigeria

Engr Wabote said local capacities in manufacturing of pipelines, cables, paints, etc. that be utilized in the construction and power sectors of the economy. Our service providers are also being encouraged to venture into the construction sector to utilize their equipment and project delivery expertise'.

Dynamic years of Local Content **Oil and Gas Indust**

By Simbi Wabote



the lie to the narrative that Content - Presidential Executive

I's been eight years since the eager to jettison policies initiated Support for Local Content in

specifically in support of Local

Executive Order 005, for the "Planning and Execution of Content in Contracts and Sciences. President Buhari administration's Content and deep conviction of its

goals of the nation.

Construction sectors.

Nigeria, Justice Walter Onnoghen and other Justices of the Supreme Court gave huge endorsement to occasion was the first national seminar organised for Justices and endeavour basis. Judges on the Role of the Judiciary in the development of the Nigerian Local Content Law and Policy.

successes have been built on the from the Oil and Gas sector. focused management it had enjoyed from inception and support from government, even much more from the current Minister of State for Petroleum Resources, (HMSPR) Dr. Emmanuel Ibe Kachikwu. The Minister stated recently that NCDMB is one of the agencies under the Petroleum Resources ministry that has been blessed in terms of personnel selection and leadership since inception in 2010.

inaugurated in 2001 to suggest capacity building; Ensuring that

importance to the attainment of the reforms in the Oil and Gas industry. Economic Growth Recovery Plan Prior to the NOGICD Act, the (EGRP) and wider socio-economic Department of Petroleum Resources (DPR) used oil block The Senate and the Federal House bid rounds to enforce some level of of Representatives are also Local Content Policies enshrined working to amend the Nigerian in extant Petroleum statues. The Content Act, so it would extend to Nigerian National Petroleum the Power, Information Corporation (NNPC) would later Communication Technology and set up the Nigerian Content Division within its system and Weeks ago, the Chief Justice of issue Nigerian Content directives to the industry. The absence of a regulatory framework limited the best efforts of the DPR and NNPC. the Nigerian Content Act. The especially as operators and service local capacity investors have work companies complied only on best

2010 and subsequent establishment of the NCDMB Today, Nigeria is widely regarded ushered a paradigm shift. Before as a model in Local Content then, nearly all fabrication, implementation in Africa and the engineering, and procurement for Nigerian Content Development the Oil and Gas Industry were and Monitoring Board (NCDMB) executed abroad. It is estimated has been mentoring several that the national economy suffered countries on the development of capital flight of about \$380billion their own policies. The famous dollars in the first 50 years of oil American Management guru and production in Nigeria and lost author. John Maxwell wrote in the opportunities to create over two book, 'Everyone Communicates millions jobs. The level of Nigerian Few Connects' that "everything Content was less than five percent, rises and falls on leadership." This partly because preceding maxim resonates well with administrations and most citizenry NCDMB where the Board's focused on revenue derivation

In the past eight years, we have and upgraded, domiciling most focused the thrust of Local Content industry work that used to be implementation on Promoting exported. Nigerian Content has indigenous ownership of also grown remarkably on the equipment used in industry production side. Indigenous and operations; Promoting Oil and Gas marginal field producers now Components Manufacturing; account for about 15 percent of Giving first consideration to Nigeria's crude oil production. Nigerian indigenous companies; They also contribute about 53 Ensuring that Nigerian Content percent of Domestic Gas Supply targets are met for projects and requirements, with NPDC, operations; Creating and Utilizing SEPLAT, ND Western, Frontier, training and employment 7Energy, Aiteo, etc being major The Local Content journey started opportunities for indigenes; producers. formally from the report of a Deploying the Nigerian Content Even though the Oil and Gas Presidential Committee Development Fund for targeted industry is not a high employer of



to amortize investments and Involving oil producing The enactment of the NOGICD Act communities in the activities of the

> The Board's strategic implementation of the NOGICD Act has been very impactful in the Oil and Gas Industry and the wider economy - several Nigerians service companies have invested in sophisticated vessels and rigs assets that used to be the exclusive preserve of foreign companies. Local firms now enjoy patronage and even exclusivity in certain areas, retaining huge industry spend in the economy, employing Nigerians and building skills. Many hi-tech fabrications, manufacturing and engineering facilities have also been developed

labour like Agriculture and Construction, our bullish implementation of Nigerian Content has helped create over 30,000 jobs and funneled about 5,800 young persons in various projects based trainings. The total value of contracts awarded to Nigerian companies in the industry has risen to 83 percent while average Nigerian Content retention in-country has shot up to 28 percent. Although many stakeholders are pushing for increased NC performance, it is imperative to note that the In the last year and six months implementation is a marathon and since I assumed duty as the not a sprint.

On January 24 2018, the biggest Nigerian Content milestone to date was attained when the Total E&P's Egina Floating Production Storage and Offloading (FPSO) vessel arrived the SHI-MCI Yard, LADOL Free Zone, Lagos for the integration of six modules that were fabricated in Nigeria. The arrival of the FPSO is a huge testament to the giant strides Nigerian Content development has human capacities.

new targets for itself and the industry. We have developed a 10year strategic road map with which we are pushing to retain at least \$14bn out of the \$20 billion annual industry spend and create 300,000 direct and indirect jobs. We also hope to grow aggregate in-country value addition from 28 percent to 70 percent by 2027. These targets are backed with specific initiatives such as completion of five planned oil and gas parks to grow local manufacturing, establishment of two additional pipe mills, local l'abrication of modular refineries; attaining at least 50 percent FPSO Integration in-country during the implementation of the world-class Zabazaba and Bonga SouthWest Aparo projects.



Executive Secretary of the NCDMB, we have sustained the momentum of implementation and injected some fresh impetus. Our first major activity was to convene the Nigerian Oil and Gas Opportunity Fair (NOGOF), to aggregate industry business plan. This culminated in the compilation of a compendium of investment opportunities in the industry. We launched the \$200 Million (USD) made, particularly in the Nigerian Content Intervention development of infrastructural and Fund (NCI Fund) in partnership with the Bank of Industry (Bol). Going forward, NCDMB has set The Fund offers a single digit interest rate with five year tenure and we hope to unveil the first set of successful applications in a few weeks. Our goal with the NCI Fund is to optimize the capacity and efficiency of our local supply chain and the overall competitiveness our Oil and Gas Industry.

> We also issued Guidelines to drive Research and Development implementation in the Oil and Gas Industry. This was followed by the Nigerian Oil and Gas R & D Fair held in September 2017 to sensitize and galvanize the industry and relevant stakeholders to embrace the culture of research and innovation, a key parameter for sustainable local content practice.

We concluded the bid evaluations for NAOC's Zabazaba Deepwater project within an unprecedented period of 14 months, in line with the directive of the Honorable Minister of State for Petroleum Resources to reduce the protracted contracting cycle in the industry.

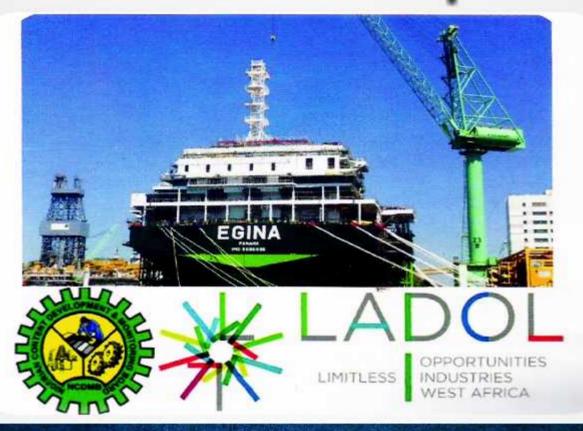
Just recently we held the ground breaking of the pilot Nigerian Oil and Gas Park Schemes NOGAPS) at Odukpani, Cross River State, Dr. Kachikwu has confirmed he would personally perform the ground breaking of the second park being sited at Emeyal-1 in Ogbia Local Government Area of Bayelsa State. The parks will spur manufacturing of equipment components and spare parts that would be utilized in the industry. Each will create about 2000 jobs when it begins full operations.

As we lead the rest of the industry to mark the 8th anniversary of the Nigerian Content Act, we congratulate all industry stakeholders for their various contributions to the achievements recorded so far. We must all be proud of the jobs we have created, the value we have retained incountry and the sense of pride we have brought to our country.

Let me also hasten to add that Nigerian Content is not about Nigerianisation but has the main objective of domiciliation and domestication of value-adding activities in-country. We welcome investors far and wide to set up in our dear country Nigeria for unrivalled returns.

Our 10-year journey has just begun. Please come on board so that together we could catalyze Nigeria's industrialization and bequeath to our youth a virile economy.

Mational Content Champions

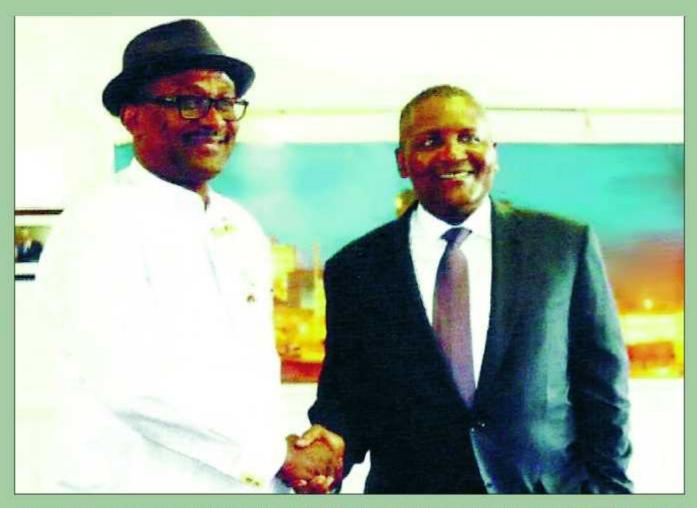


LADOL.. The Executive Secretary has applauded the pace of work at the Lagos Deep Offshore Logistics Base (LADOL) Enigma FPSO. Mr Wabote stated this in Lagos when he led a team of his officials and other top Industry service providers as well as International Oil Companies on a facility tour of the base in Apapa Lagos. LADOL is currently playing host to the fabrication of a US\$3.8billion oil and Gas logistics service facility commonly known as the Floating Production Storage and Offloading FPSO rig otherwise known as Egina project. The project which had been applauded as first of its kind in Sub Saharan Africa is been handled by the Korean based Samsung Heavy Industries on behalf of TOTAL OIL Exploration with LADOL serving as its local content partner. He said the indigenous oil and Gas Logistics service provider is a testimony of the success story of the local content law in Nigeria.



NIGERDOCK.. Nigerdock has remained at the forefront of developing

Nigerian capacity in accordance with the NOGICD Act achieving a remarkable number of industry first for an indigenous company. It delivers in every aspect of the Act, particularly in skilled job creation and is a leading training and development provider. Nigeria is recognised in the industry as the Nigerian content champion. Infact Nigerdock emerged the only one in its markets to be listed among the best 100companies to work for in Nigeria, according to Jobberman's latest ranking.



Collaboration on maximizing Local Content Engr. Simbl Wabote with Alhaji Aliko Dangote President, Dangote Group of Industries, after firming up an agreement on maximizing Local Content in the construction of Dangote Refinery project

DANGOTE OIL..

Dangote oil Refining company a division of Dangote Industries Limited, the company awarded a contract to M.A.N Diesel and Turbo SE (MDT), Germany to provide equipment and Associated Technology services for its grassroots integrated refining complex now under construction in Lagos.



Intels Nigeria Limited

Intels is a leader in the provision of logistics support services to the country's oil and gas sector. The company manages the Onne Oil and Gas Free Zone, which is fully dedicated to oil and gas, with approximately 165 companies working out of the complex. Intels is also managing three ports in the country on behalf of the Nigerian Ports Authority (NPA).

The company has created over 8,000 direct employment opportunities, together with substantial transfer of technology. The promoters have invested massively in the Free Trade Zone. Its services include transit and supply base, dedicated base concept and agency for support vessels, equipment rental, among several others.



COMMENDATION BY STAKEHOLDERS:



MINISTER OF STATE PETROLEUM DR IBE KACHIKWU

I commend NCDMB for the work it has done. I don't know where the Industry would have been without the Board. I thanks the Executive Secretary Engr Wabote particularly for his very innovative steps. He came in and gave the agency a lot of push. I am looking for a 50 percent growth in five years . we are going to push very aggressively and am hoping the oil industry will help us in achieving that..

EXXONMOBIL MD.....

The Managing Director of ExxonMobil Mr Paul McGarath has said compliance with the provisions of the Nigerian Content Act is a good strategy for improving profitability and sustainability of operations. This he said is aside from being a legal and moral obligation. Mr McGrath spoke when the NCDMB management visited the company in Lagos. He highlighted the collaborations Exxon Mobil had enjoyed from the NCDMB saying that it contributed to the company's successes. He also pledged the company's support for the Board's initiatives. He said ExxonMobil was prepared for staff exchange between the two organisations adding that it would open a liaison office at the Board new headquarters in Yenegoa, Bayelsa state, when completed.

Mr. Bayo Ojulari

SHELL MD

...NIGERIA CONTENT A VERITABLE TOOL FOR NATIONAL DEVELOPMENT

The Managing Director..The Managing Director of SHELL Nigeria Exploration and Production Company (SNEPCO) Mr Bayo Ojulari has described the local content Law in Nigeria's oil and Gas industry as a veritable tool for National Development. He also listed six conditions that would make local content to work in Nigeria oil and gas industry. One of such conditions, he pointed out, is the stability of government policies. He added that the NCDMB should cease policeman and assume the role of an enabler. He made this known at the maiden edition of the West African International Petroleum Exhibition and Conference held in Lagos recently.

OBI JACKSON GROUP...

Local Content Law Boosting Growth of Indigenous Companies

Oil services and Fabrication company Obi Jackson group has commended the implementation of the Local content Laws by the Federal Government which he said created opportunity for indigenous oil and gas companies to grow. Assistant General Manager Group Business Development Obi Jackson Group Simeon Tor Agbide said Local content Law has recorded great success in creating home grown skills in the country's oil and gas sector of the economy. He said the local content law has opened the floor for indigenous companies to prove that they were capable of capable of playing competitively in the international oil and gas scene. According to him, Nigerian companies have the capacities to carry out contracts efficiently like other foreign companies dominating oil and gas sectors of the Nigerian economies adding that it clearly means that the Nigerian Local content Act is a success because Nigerians companies, Technicians and Engineers have acquired expertise and built capacity that has increased indigenous participation in the nation's oil and gas sector.



Ernest Azudialu-Obiejesi

QUOTE FROM DAFE STEPHEN SEJEBOR, GROUP GENERAL MANAGER, NAPIMS



"the Executive Secretary of the NCDMB has injected the level of passion, dedication and energy to the role at all levels previously unseen.

Given this prior experience and pedigree as an oil and gas executive at echelon, I am not surprised that Simbi has stamped his print of excellence in such a short time.

It has been an absolute delight working with Simbi and I look forward to continue collaboration and alignment with him and the entire NCDMB organization in the days ahead".

NATIONAL PETROLEUM INVESTMENT MANAGEMENT SERVICES (NAPIMS)

National Petroleum Investment Management Services (NAPIMS) is a Corporate Services Unit (CSU) in the Exploration and Production Directorate of NNPC. It is charged with the responsibility of managing Federal Government investment in the upstream sector of the Oil and Gas industry. NAPIMS' objective is to enhance the Margin accruing to the Federal Government through effective supervision of the Joint venture companies, Production sharing companies and Service Companies through adequate supervision of Budgets and Performance and ranking of projects that gives higher returns on investment to Federal Government. NAPIMS is also engaged in the direct exploration of the frontier and inland basins.



Ibe Kachikwu Laud Wabote On His Achievements

Resources Ibe Kachikwu had commended the Executive Secretary of the Nigerian Content Development and Monitoring Board Engr. Simbi Wabote for the excellent job he is doing in developing the local content mandate by creating employment, economic activities and bringing government policies to the people.

The Minister stated this recently at the Inauguration of the OIL AND GAS CITY project. The Minister assured that the oil and gas project would be completed within its time frame, gas related technology. adding that he would like to be remembered as a minister who did not abandon any project achieved so much in the oil and gas sector after leaving office.

Addressing community leaders groundbreaking ceremony of the project in the sector. Emeyal, Bayelsa state, He said ' President

inister of state Petroleum Muhammadu Buhari completely believe in this project, he thank you for the audacity of hope and the challenge to develop self help and the cooperation you gave to NCDMB, he has promised to do everything within his powers to ensure that this is not one of the projects that are started and abandoned.'

> The Minister said when completed the park would bring the localization of indigenous companies to the state to engage in fabrication, pipe milling, procurements and

Mr Kachikwu said President Buhari had since he assumed office and said the Federal at the Government had done very well to reposition

He said from zero percent, investment in

the sector was increasing in excess of US\$60b following innovative financial concepts introduced by the government. The Minister added that the government tackled the issue of peace which brought oil producing from all time low of N800,000 barrels to over two million barrels a day.

He said ' without getting into politics this sector has performed very well, when we came in, we looked at our institutions NNPC, NCDMB, DPR and if you go back into these institutions they are not what they were when we came'.

It would be recalled that the Minister recently inaugurated oil and gas project in Bayelsa state. Situated on a 25 hectares of land, the park, when completed will generated at least 3,000 jobs. It will create a low cost regional manufacturing hub for the production of equipment and spare parts for the country's oil and gas industry.

The multibillion dollar project is the of the brainchild of



MD, Nigerian Liquefied Natural Gas Company, Engr. Tony Attah and Engr. Simbi Wabote after signing Service Level Agreement on Compliance and timelines.

Nigerian Content Development warehouses, dynamic leadership of Wabote. Wabote and his Board designed and developed it in line parking and loading areas. with the new vision of the government for the Niger Delta.

He is also working to ensure that such Industrial city is replicated in five oil producing states of Cross Rivers, Akwa Ibom, Imo and Delta states. Already the project had taken off at Odupani in Cross Rivers state and also in Bayelsa state.

According to Mr Wabote the parks will accommodate

Manufacturing and Monitoring Board under the shops floors, factories, training its centres, hostels, , Administrative Executive Secretary/CEO Simbi Blocks,, mini estates, security posts,, fire station including truck

> He said the parks will have uninterrupted electricity supply. He described the groundbreaking as a critical steps to achieving the Board's mandate.

> And in keeping with President Muhammadu Buhari's security the Chief Executive agenda Officer of NCDMB appealed to host communities in Bayelsa state to protect the project, he warned against any attempt to stop work at the project site.

Quotable Quotes Of Engr. Simbi Wabote

'No doubt much has been achived on the back of the Local Content Law, but a lot more could still be achieved to realize the Federal Government's for lob creation. agenda Economic Diversification and Industrialisation in the context of the initiatives espoused in the Petroleum Industry Road Map launched by President Muhammadu Buhari in October Interestingly, the Federal Government is poised to extend local content philosophy to other critical sectors of the Economy, hence the growing clamour for Made In Nigeria goods or preference for local goods and services in all public procurements."

......Engr Simbi Waabote at the SUMMIT RIDING THROUGH THE STORM.

Operators in the oil and gas sector will no longer be allowed to import personal protective clothing otherwise called coveralls, as there exists sufficient local production capacity.

.....Engr Simbi Wabote, at the commissioning of Kay Global Garment Factory in Warri, Delta state.

Local Content guarantees security of supply which reduces cost significantly. All over the world, local content, reduces cost. If you do it correctly and stay the course. You are assured of the security of your facility if you involve the locals!

......ENGR WABOTE AT LAGOS DEEP OFFSHORE LOGISTICS BASE.



Engr. Simbi Wabate

The new frontier will include additional in country capital retention of at least \$14b out of the \$20b annual industry spend, creation of 300,000 direct and indirect jobs, growth of aggregate in country value addition from the current 26 percent to 70 percent by 2027, this will involve the completion of at least one of the five oil and gas parks, establishment of two additional pipe mills, local manufacture of LPG gas cylinders, establishment of one dry dock facility in country, local fabrication of modular refineries , 50 percent FPSO integration in country.

.....ENGR SIMBI WABOTE AT THE SUMMIT

THE Nigerian Content Development and Monitoring Board accomplished all the targets it set for 2017

......ENGR WABOTE at the 2017 practical Nigerian Content Workshop in Uyo, Akwa Ibom state capital.

we have local capacities in manufacturing of pipelines, cables, paints, etc. that be utilized in the construction and power

sectors of the economy. Our service providers are also being encouraged to venture into the construction sector to utilize their equipment and project delivery expertise.

.....ENGR WABOTE IN UYO

We pioneered the development and deployment of Service Level Agreement (SLA) ahead of any other MDA to accelerate the ease of doing business. Henceforth SLA will govern our interface with with operators and other stakeholders. The aim is to remove unnecessary bottleneck and red tapes which impede approvals and impact bottom line."

ENGR SIMBI WABOTE AT THE SUMMIT, NEXT FRONTIERS OF NIGERIA CONTENT.

WE have begun systematic expansion of our operations to the midstream and downstream sectors, thus the Board is now more involved in the business activities of the NLNG and Dangote Refinery. The goal is to grow indigenous capacity and extract more Nigerian content value from these huge projects'.

.....Engr Wabate

'A country with a mono product economy is at great risk and we can see its effects in Nigeria today, so the Board is exploring now they can support the government to extend what has been achieved in the local content for oil and gas sector to the other sectors of the economy.'

......Engr Wabote during a courtesy visit to Dorman Long Galvanising Plantin Lagos.



Wabote Receives Hobal Award For Local Content Advocacy

ngr. Simbi Kesiye Wabote, Executive Secretary, Nigerian Content Development and monitoring Board, Tuesday 6th November in Cape Town, South African received a global award of excellence for outstanding contributions to sustainable local content development in Nigeria and across Africa's Oil and Gas Industry.

The award was announced by the organizers of African Oil Week (AOW), the ITE Group Plc with the approval of the AOW Advisory Board at the PetroAfricanus Dinner, which held inside the Belmond Mount Nelson Hotel, Cape Town as part of the events marking AOW's 25th anniversary celebration.

AOW is a premier international oil and gas

summit, which brings together over 70 governments, national oil companies, investors, regulators, licensing agencies and leaders of major oil and gas companies that shape the continent's upstream hydrocarbon landscape. It's a foremost platform for business intelligence and transaction in Africa's upstream oil and gas industry.

Reading the citation for the award, Paul Sinclair Conference Director, Africa Oil Week on behalf of ITE Group Plc, highlighted the considerations for Engr. Wabote's selection and suitability for the award, which includehis ongoing unprecedented contributions to localization of industry knowledge and expertise, monumental capacity development programs in Nigeria with cross border impacts, trenchant advocacy of the



imperatives of local content practice and benefits, smart regulations and rare leadership capacity to balance dialogue between international commercial ventures and national interest. He stated that in the 25 years history of AOW, this is the first time an award was given for Local Content excellence by ITE Group.

In his acceptance speech, Wabote expressed delight at the honour and recognition by AOW/ITE Group, noting that the award was significant as "it communicates AOW's acknowledgment of the Board's programs and strategies for localizing industry knowledge and capacity development". He paid glowing tribute to President Muhammadu Buhari for giving him the opportunity to serve his country and to champion national economic interest through local content advocacy and implementation under NCDMB banner

He therefore dedicated the award to the entire staff and management of NCDMB for their high sense of duty, patriotism and absolute commitment to local content regime, noting "this award would not have been possible with their constant support for me".

Other recipients of the AOW Silver Jubilee Celebration awards include to Mr. Conrad Gerber (a posthumous award received by his daughter, Laura), Barbette van Gessel, South African, Chief Executive Officer of Global Pacific & Partners, Founder and President of Global Women Petroleum and Energy Club, Duncan Clarke, Zimbabwean, author, Founder and Chairman of the Board, Global Pacific & Partners, a

private advisory firm based in London and Mr. Samuel Dossou-Aworet, Benin Republic national, a Pan-African Businessman, Founder and Chairman of Petrolin Group recognized for his strategic and pioneering role in the promotion and development of major oil companies and African companies in several African countries including Seplat in Nigeria.

It was a night of glitz and glory, well attended by dignitaries Honorable Minister of State for Petroleum Resources, Dr. Emmanuel IbeKachikwu, Dr. ABC Nwosu, Chairman Seplat, Austin Avuru, Luca Rigo de Righi (Chevron, Houston) and representatives of other major oil and gas companies from various parts of the world.

Seven Modular Refineries Boost Nigeria's Self-sufficiency Drive NCDMB Invests \$10m in Waltersmith's 5000 Bpd Modular Refinery



refining.

For example, the 5,000 bpd Waltersmith Refining & Petrochemical Company Limited's modular plant, which is capable of producing naphtha, kerosene, diesel, and low pour fuel oil has made significant progress the Company's Approval To Construct (ATC) has been granted by the Department of Petroleum Resources (DPR) while Engineering , Procurement and Construction (EPC) contract terms have been agreed with VELEM.

The Environment Impact Assessment (EIA) review session with DPR has been conducted and the company is closing out funding with Africa Finance Corporation.

Also the Nigerian Content Development and Monitoring Board (NCDMB) on Friday in Lagos signed a \$10 million equity investment agreement with Waltersmith Refining & Petrochemical Company Limited for the construction of 5.000 barrels per day modular refinery to be located at Ibigwe, Imo State.

Other companies, which have made similar progress are Petroleum Resources. Dee Jones, Energia Limited, table and a clear definition of the support they seek."

even licensed refineries with the ability to process. The Executive Secretary of NCDMB, Engr. Simbi Kesiye 181,000 barrels of crude oil per day (bpd) have Wabote and the Director of Finance and Personnel progressed towards completion stage in their attempt. Management, Mr. Isaac Yalah signed on behalf of the Board to contribute to Nigeria's self sufficiency in petroleum while the Chairman of Waltersmith, Mr. Abdulrasaq Isah and the Executive Vice Chairman, Mr. Danjuma sale signed for the company.

Under the share holders Agreement and the Share Subscription Agreement, the Board took 30 percent equity in the modularl refinery.

The Executive Secretary of NCDMB, Engr. Simbi Wabote said the investment decision was in line with the Board's vision to be the catalyst for the industrialization of the Nigerian oil and gas industry and its linkage sectors. The Board was also keen, he added, to support the Federal Government's policy on modular refineries and meet the key objectives of the Petroleum Industry's seven Big Wins launched by President Mohammed Buhari in October 2016 and the Economic Recovery and Growth Program (EGRP).

According to him, "we have our exit strategy in place to ensure that the refinery reverts back as a fully owned, privately run modular refinery as our role is clearly defined as a catalyst."

He also commended Waltersmith for developing a bankable proposition, stating that "they sorted our the project feasibility, regulatory approvals, and other pertinent details before Clairgold Oil & Gas Engineering Limited, Niger Delta reaching out to the Board with the value they are bringing to the



he management of Nigerian Content Development and Monitoring Board (NCDMB) and the Economic and Financial Crimes Commission (EFCC) plan to forge more effective collaboration for quick investigation of serious infractions by oil and gas companies in Nigeria. Engr. Simbi Wabote, the Executive Secretary, NCDMB, who led the management of Board, dropped this hint during a courtesy visit to the Acting Chairman of the EFCC, Mr. Ibrahim Mustafa Magu at the Commission's new Head Office Building in Jabi, Abuja on Tuesday. According to him, "we plan to refer serious fraudulent discoveries from the audit to the Commission for further action", he intimated. On the essence of the visit, Wabote stated "the Board will like to initiate the development of a MoU between the two agencies to enable quick deployment once the services of the Commission are required". He pointed out that "we regularly receive alerts via the whistleblowing portal on our website. We do our bit to investigate such alerts and believe some of the major findings may be candidates for referral to EFCC".

Engr. Wabote noted that the EFCC is "one of the key agencies driving one of the core programs of His Excellency, President

Muhammadu Buhari", adding that the Commission " has succeeded in building a reputation for itself locally and internationally as a fearless fighter in the war against corruption". Thus, his Board is fully aligned with Mr. President's fight against corruption. Which is why the Board attends to requests for information or clarifications about contract and oil and gas transactions under EFCC investigation expeditiously.

He stated the Board has put in place an Anti-Corruption and Transparency Monitoring Unit, headed by a senior member of the management team, to promote anti-corruption and ethical Corruption and Transparency behavior and to investigate any internal infractions. To foster a deeper relationship, Wabote indicated that the Board needs more support on the investigative side of our activities and the expertise of EFCC. .In his reply, the Acting Chairman of EFCC, Mr. Magu expressed delight at the visit and commended Engr. Wabote for the bold move to enlist the support of EFCC. He stated that his Commission has partnered successfully with other government agencies to contain fraud and financial malpractices. He emphasized that the fight

against corruption should be viewed as everybody's fight in Nigeria because it is the only way to save the economy from being wrecked by corrupt individuals.

He thanked NCDMB for the measures and structures put in place to promote transparency and ethical behavior. He urged every stakeholder in Nigerian to join the fight and to preach against corruption in their spheres of influence. He promised that his Commission is ready and willing to support the NCDMB to recover any money due it as an agency of the federal government. He expressed the desire for local content practice to be extended to other important sectors of Nigerian economy.

The Executive Secretary of NCDMB was accompanied to the Commission Engr. (Dr.) Ginah O. Ginah, General Manager, Corporate Communications/Zonal Coordination, who is also the Head Anti-Monitoring Unit in the Board; others in the visiting team included Barr. Naboth Onyesoh, Manager, Corporate Communications, and Mrs Gloria Onajero (Head, Abuja Liaison Office), FaridBlell and Victor Amabebe. On the part of the EFCC, the Acting Chairman, Mr. Magu, Mr. Osita Nwajah, Director, Public Affairs, Mr. Wilson Uwajarem, Head Media & Publicity and Mr. Ola Olukoyede, Chief of Staff to the Executive Chairman were on ground to receive the NCDMB team.

NCDMB To Commence Forensic Audit

Into \$200m NCDF Contribution



he Nigerian Content Development and Monitoring Board (NCDMB), is set stakeholders engaged by the Board include; to commence a forensic audit into its \$200 million Nigerian Content Development Fund (NCDF).

Executive Secretary, NCDMB, Mr. Simbi Wabote, gave the hint while speaking on the theme "Driving Nigeria's Oil & Gas Industry towards Sustained Economic Development & Growth at the Nigerian Oil and Gas (NOG) Conference, Nigerian Content Seminar which opened in Abuja vesterday.

NOGICD Act of 2010 gave the Nigerian Content Development and Monitoring Landacquisition are in progress for the ones Board (NCDMB), the mandate to manage the Nigerian Content Development in Delta and Edo states. In line with the fund (NCDF) and deploy it for projects, programmes and activities directed at directive of the Minister of State for increasing Nigerian content in the oil and gas industry.

The Act equally provides that one percent of every contract in the upstream sector of the Nigerian oil and gas industry shall be deducted at source and paid. For the third strategy on Nigerian Content. into the fund.

Speaking at the forum, Wabote warned that if the Board discovers any sabotage in the remittance of the one percent NCDF charge, it will not hesitate to hand over the defaulting company to the EFCC.

He regretted that despite efforts of the Board to ensure the success of the local promised. content in the country, some international Oil Companies were in the habit of coming up with excuses why the local content cannot be achieved.

All forms of sabotage are being brought against us, we will stand our ground to in Lagos with a very resounding success. ensure that local content is achieved at all cost, "he said operating companies. Some of the actions from the Fair are being under its joint Qualification Scheme (JQS) are 46 companies in all, while the implemented as speak. service companies are 7,184 with individual registrations at 114, 743.

Wabote while highlighting the 10 strategies which he promised to work on to increase national capacity over a 5-year period, said the Board was making progress in that

"Today, I want to provide progress status of those strategies in line with my conviction that yearly seminars and conferences like this should also be used to provide and receive feedback on actions taken or promises made to make the events worthwhile, Permit me to provide very brief highlights on the status as follows.".

On stakeholders' collaboration to overcome key challenges on skills gap, weak sectoral linkages, policy inconsistency and other issues, Wabote said the Board had engaged Petroleum Technology Development Fund (PTDF) and Petroleum Training Institute (PTI) to streamline its areas of intervention in human capacity building.

We have engaged NNPC NAPIMS on in country capacity utilization. Other NEPZA, NCAA, OPTS, IPPG, DPR, and others. "Strategy No.2 was to fast track the establishment of 5 oil and gas parks. We have commenced site developments works on two of the parks in Bayelsa and Cross River states. Architectural and detailed engineering design works are on going for the parks in the Akwa-Ibom and Imo States. Petroleum Resources, we are looking at the establishment of similar parks in other geopolitical zones of the country.

Opportunities Fair (NOGOF), we held the maiden edition in Uyo, Akwa Ibom state and we have published the compendium of opportunities in the oil and gas industry as

On Strategy No.4, we promised to hold the R&D Fair. This was done in September 2017

Wabote Bags Fellowship Award for Engineering Excellence

ngr. Simbi Kesiye Wabote, Executive Water District, TUPNI, Lagos. Secretary, Nigerian Content Development and Monitoring Board was on Thursday in Port Harcourt, Rivers State inducted as a fellow of the Institute of Petroleum Studies (IPS), University of Port Harcourt for his exceptional accomplishments in engineering, strategic management and local content leadership in the Oil and Gas Industry. The prestigious award was part of the flagship program of the Institute's 15t Induction Ceremony/Exhibition which took place at Ebitimi Banigo Auditorium, University of Port Harcourt. Wabote is one of the two persons admitted to fellowship of the Institute this year. The second person is Hervochon Joel, a French national and Executive Director, Deep

Both professionals were inducted for their distinguished career in the oil and gas sector, spanning nearly thirty years.

IPS was established fifteen years ago in collaboration with Institut Français du Petrole et Energies Nouvelle (IFP/New Energy), the Ecole du Petrole et des Monteurs (IFP School), Paris, France. It was established primarily as a Centre of Excellence in Geosciences, Drilling and Production technology, petroleum economics, policy and strategic studies. The goal of the Institute is to provide topnotch academic and hands-on education for young professionals to meet the needs of the Nigerian Petroleum Industry through a commitment to



excellence in training, applied research, continuing education and capacity building. The main sponsor of the Institute is the Nigerian National Petroleum Company (NNPC)/Total E & P Nigeria Limited (TEPNG) Joint Venture.

In the citation read by the Institute, Mr. Wabote was described as an "experienced and excellent professional who has recorded huge successes in the various assignments so far carried out, making him an effective and resourceful manager who is able to groom and manage divers and high performing teams". According to the Institute, Wabote's spectacular performance across a wide spectrum of functional responsibilities in the Oil and Gas Industry, traversing engineering, procurement, process improvement, compliance and corporate governance. business and operational efficiency, local supply chain development and global local content leadership have distinguished him as an engineer and manager par excellence.

In his presentation titled, "Sustaining Productivity in the Plateau Phase of Growth", Engr. Wabote who was also the 15th Induction Guest Lecturer commended the Institute and University of Port Harcourt for the honor. He postulated that it is imperative for the Institute and the industry as whole to pursue sustainable productivity in plateau phase of growth of oil and gas production and value addition in Nigerian and not give room to decline due to complacency.

He commended "Total/NNPC JV for its efforts, dedication, and continual support to developing human capacity by adopting the University of Port - Harcourt to domicile IPS and creating a conducive learning environment for Nigerians to attain and share knowledge". He enjoined the sponsors of the Institute, "ensure you don't get into the plateau of complacency as it can only result in decline".



The Executive Secretary of the Nigerian Content Development and Monitoring Board (NCDMB), Engr. Simbi Wabote (right), being presented with the OGTAN Local Content Award by former Vice President of World Bank, Dr. Oby Ezekwesile.

More Content Achievements



The Executive Secretary, NCDMB, Engr. Simbi Wabote presented a scorecard of the Board's performance in 2018, dwelling particularly on the Nigerian Content 10-year strategic roadmap.

On the USD200 million Nigerian Content Intervention Fund (NCI Fund) launched to provide funding support to local service companies, Wabote stated that USD21 million has been given out as loan to beneficiaries as at the end of October. "In 2019, we intend to develop and launch our investment policy to further provide flexibility to our funding and investment interventions" he said.

He also hinted that in 2019 the Board "plans to support the establishment of at least one more modular refinery and participate in the LPG value chain if the condition precedent are in place"

NCDMB had in 2018 taken 30 percent equity in the 5,000 barrels per day modular refinery in Ibigwe, Imo State and commenced the construction of oil and gas parks at Bayelsa and Cross River States.

On the provision of constant power to the parks, Wabote said a thermal power plant was being constructed by the Nigerian Agip Oil Company (NAOC), which would also serve the oil and gas park in Bayelsa state while discussions are ongoing to source electricity from the NIPP station in Odukpani, Cross River State to supply the park situated close-by.

Other plans for 2019 include the finalization of the review of Offshore Rig Acquisition Strategy and posting of 20

trained marine personnel being trained by the Board, for their 1 year international sea time in fulfilment of the requirement for the Certificate of Competency (CoC).

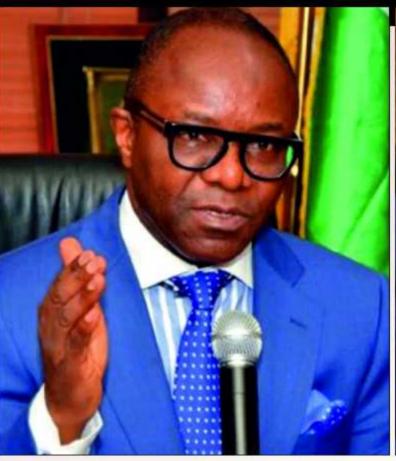
The Executive Secretary also reported that the Board has commenced the forensic audit of remittances to the Nigerian Content Development Fund and fulfilled its promise to put in place 3⁻ party monitors to enhance compliance monitoring in the upstream, midstream, and downstream sectors of the industry.

He added that "By 2019, we intend to deepen and widen the roll-out of third party monitoring service providers for effective monitoring of the 51 operating companies and close to 8,000 oil and gas service providers registered on our NOGIC-JQS. In addition, we will further expand our compliance and enforcement framework to cover marginal field operators, midstream and downstream sectors."

He said the Board have established collaborative efforts with the Nigeria Customs Service, EFCC, NNPC, NAPIMS, Nigeria Immigration Service, FAAN, OGFZA, National Judicial Council and NIMASA and would sharpen those inter-agency collaborations going forward.

In his remarks, the Governor of Bayelsa State, Hon Seriake Dickson, commended the NCDMB for being a good corporate citizen in the state and expressed hope that the completion of the Board's 17-storey headquarters would lead to more oil and gas deals being sealed in the state, so the citizenry would derive maximum benefits.

Minister, GMD NNPC laud Nigerian Content Achievements





he Minister of State for Petroleum Resources, Dr. Emmanuel Ibe Kachikwu and the Group Managing Director of the Nigerian National Petroleum Corporation (NNPC), Dr. Maikanti Kacalla Baru led other industry leaders to commend the Nigerian Content Development and Monitoring Board (NCDMB) for the numerous achievements recorded in the implementation of Nigerian Content in the oil and gas industry.

They spoke Tuesday at the 8th Practical Nigerian Content Workshop, organised by the NCDMB and CWC, in Yenagoa, Bayelsa State and pledged support to deepen the implementation of policies and initiatives that would increase in country value addition in the oil and gas sector.

According to Kachikwu the impact of Nigerian Content in the oil industry has stimulated other sectors like Information & Communication, Automobile, Construction and Power to adopt some of the templates in their policy formulations.

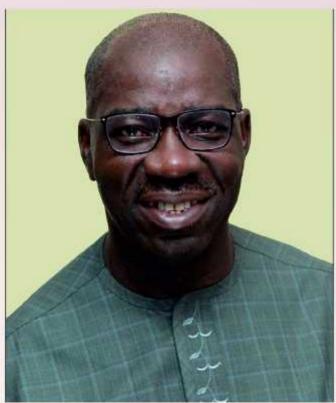
"We are also proud that some African countries like Kenya, Congo Brazzaville and Uganda as well as Gabon and Angola have come to Nigeria in the past for mentorship on Local Content initiatives," he added. The Minister who was represented by the Permanent Secretary in the Ministry of Petroleum Resources, Dr. Folashade Yemi, promised the commitment of the Federal Government to promoting robust private sector participation in the oil and gas sector and ensuring case of doing business in the economy in general.

Also speaking, Baru said NNPC was pleased to see the achievements of Local Content in various sectors of the Nigerian economy. He noted that in "in 2010, the available in-country capacity for line pipes was 100,000 metric tonnes, just 10 percent of the annual industry demand of one million MT/annum. However, today, through the robust collaboration of NCDMB with NNPC and other stakeholders, the capacity of line pipes has been ramped up to 420,000MT/annum, representing 40 percent of industry demand."

The GMD reaffirmed "NNPC's commitment to compliance with the provisions of the Nigerian Content Act, to increase in-country value addition and support job creation. We will also continue to encourage our partners to do the same.

"NNPC is fully committed to NCDMB's agenda for the next ten years, to increase Nigerian Content in the Nigerian Oil and Gas Industry to 70 percent by 2017."





NCDMB, Edo Govt. partner on Enterprise Park

he Nigerian Content Development and Monitoring Board there would be return on such investments. "There is a lot we the development of the Benin Enterprise Park (BEP).

commitment when Governor of Edo State, Mr. Godwin Obaseki led a delegation to the Board's Abuja liaison office.

State Government and Amaya Capital - a principal Energy investment firm, as a private-sector led industrial park. BEP aims Benin-Sapele highway and would have a designated area for oil and gas service companies.

with direct interconnection to natural gas trunk line and a direct well make provision of dehydration of gas and liquid extraction. gas sales agreement with reliable gas suppliers.

"significant gas reserves within the state, being on the route of Pipeline System (ELPS)" he said the core Escravos to Lagos gas trunk line with capacity of approximately two billion cubic feet of gas per day."

In his response, the Executive Secretary commended the the NPDC. concept of the Edo Enterprise Park (BEP) and affirmed that the Board would partner the Edo State Government in the development. He confirmed that NCDMB made budgetary provision for the Edo Oil and Gas and Park in the 2018 budget, particularly for land acquisition.

He said the Board would also be willing to partner the Edo Government to catalyze other sectors of the economy provided

(NCDMB) would partner the Government of Edo State in can do in the gas corridor in Edo. We have to diversify from crude oil in order to change the thinking in the Niger Delta."

The Executive Secretary NCDMB, Engr. Simbi Wabote made the Also, in a similar development, another success story has been recorded with the 100 per cent local content input in the development of Oredo integrated Gas Handling Facility (IGHF).

The Edo Enterprise Park (BEP) is being sponsored by the Edo Speaking during a tour of the NPDC's Oredo Flow station, Oredo Integrated Gas Handling Facility (IGHF), as well as the Oredo LPG Dispensing Facility, all in Edo, the Group Managing Director of to provide efficient and competitive infrastructure to NNPC, Dr. Maikanti Baru, said he was proud that a world-class international and local companies. The project will be facility was being put in place by a Nigerian engineering developed in phases over a 900 hectare location along the contractor in conjuctionn with another Nigerian company, the NPDC.

Speaking further, the NNPC boss stated, "The IGHF is currently The project is expected to benefit from a dedicated gas pipeline at 80 per cent completion. When completed in December, it

"it is expected to also produce both liquefied Petroluem Gas According to Obaseki the project would take advantage of (LPG) and Propane, in addition too dry gas to the Escravos Lagos.

> He described the Oil Mining lease (OML) 111, where the gas projects were located, as one of the most significant assets of

> "You could see that right from the well-design through to reception of the various liquid to the processing and disposal of the various outputs, it is fully indigenous. So, it cannot be better than this, "he added.

> He said the LPG Dispensing Facility strategically offered 30 per cent solution for Nigeria's domestic LPG market which would translate into extra cash flow for the company



Partnering For Safety

and Monitoring Board (NCDMB). had disclosed its plans to collaborate with the Nigeria Air force (NAF), the Nigerian Army (NA) and other security agencies in the country in the manufacturing and procurement of military hardware and accessories.

NCDMB Boss, Engr. Simbi Wabote, dropped this hint during various interactions with officials of the NAF and the N.A. respectively.

In a Keynote address titled "Local Content Development in Nigeria's Defense Sector, an Imperative for National Development", delivered at the Nigerian Army Research and Innovative Summit in Abuja recently, the Executive Secretary described Research and Development (R&D) as the key to sustainable Nigerian Content growth and development.

According to him, the NCDMB has with relevant industry to progress established Research Centres of findings to the stages of development, or

he Nigerian Content Development - Excellence in five universities across the country, including the Institute of Petroleum Studies (IPS), the University of Port Harcourt, University of Benin Centre for Geo-Science and Petroleum Engineering, Rivers State University Centre for Marine Engineering, Rivers State University Centre for Marine Engineering, among others,

Engr. Wabote who was represented by the NCDMB Director of Research and Development, Mr. Patrick Obah, also urged the Army to incorporate Local Content requirement as a key condition for its procurement of amoured ears, software, intelligence gathering equipment, as well as in the production of uniforms, bullet-proof vests, building and maintenance of war ships in Nigerian ship vards and local production of boots and helmets.

He called on the Army to equip the Nigerian Defense Academy (NDA) as a Centre of Excellence for Research, link commercialization where necessary, and initiate specific projects for technological advancement.

On his part, the Chief of Army Staff, Lt-Gen, Tukur Buraitai, promised that the Nigerian Army will enhance its commitment to Research and Development as a way to improving the capacity to contain the nation's security challenges.

High point of Summit was the call on the armed forces - the Army, the Navy, the Air Force and the Police, as well as other para-military agencies, to adopt a particular type of rifles in order to enable the Defence Industries Corporation of Nigeria (DICON), to set up local manufacturing lines for weapons, saying that the present status quo makes the local manufacture of rifles difficult.

Earlier, during a courtesy call on him by the leadership of the Mobility Command of the Nigerian Air Force in Yenegoa, Bayelsa State, the NCDMB Boss, Engr. Simbi Wabote, also said that the Board will collaborate with the Air force in Safeguarding various oil facilities across the Niger Delta area.

Solving Funding Challenges To Create Over 300,000 Jobs

he \$200m Nigerian Content Intervention Fund was created to fund indigenous businesses in the oil and Gas sector will create over 300,000 jobs opportunities directly or indirectly.

The Executive Secretary of the NCDMB Engr Simbi Wabote who stated this recently during a capacity building workshop for Media men in Bayelsa state said it will also reverse the unhealthy foreign dominance in the sector where only a very small percentage of the huge resources spent annually is retained in the country while a colossal sum find their way out due largely to inadequate infrastructure.

The Executive Secretary who was represented by the Board's Director of Finance and Personnel Management Mr Isaac Yalla said the financial cover of the fund is a comprehensive scheme which deals with contract financing for Nigerian oil service providers, Contract Financing for oil and Gas community Loan re financing to service companies that already have facilities with Nigerian banks.

According to him, this is a practical expression of NCDMB's efforts to institutionalize financial support for indigenous service companies operating in the industry.

He however warned that the fund is not a grant or a National Cake for sharing saying beneficiaries of the fund who default in repayment would face the music.

Speaking in the same vein the General Manager of the Nigerian Content Intervention Fund Dr Obinna Ofili said the fund is a basket of fund created outside the NCDMB which is realized from a deduction of one percent of all contract projects and activities in the Upstream oil and Gas sector of the country.

THE NIGERIAN CONTENT INTERVENTION FUND IS

To access single digit interest loans

- (1) Manufacturing Loans
- (2) AssetAcquisition Loan
- (3) Contract Finance Loan
- (4) Loan Re financing
- (5) Community contractor Finance scheme.



Moving Forward - Wabote

s a part of my activities since assumption of office eight months ago, I have criss-crossed the nooks and crannies of Nigeria on facility visits together with some industry stakeholders. During these visits, I saw world class fabrication yards, plants, factories and training facilities of varying sizes and sophistication. These tours were opportunities to know, firsthand, the state of the industry and, in addition, gather data. From what I have seen, there is no oil and gas input we cannot deliver incountry.

Indeed, a huge pool of local supply chain capacity and capability has been built in Nigerian oil and gas industry within the last seven years. This is a testament that the Local Content has grown from a paltry five percent value retention in 2010 to 26 percent in 2017. But that's not where we want to be!

Our goal in the next 10 years is to push for a phenomenal growth up from the current 26 percent to 70 percent value retention by 2027. To achieve this target, we have to be more innovative to localize knowledge and industry activities, not just to increase local participation, but also to engender long term competitiveness and sustainability, foster sectoral linkages and promote community participation for inclusive economic growth.

We have developed a 10-year Strategic Road Map to guide our journey to the next level. The milestones in the road map are to improve NCDMB's roles in upstream through closer monitoring of indigenous and marginal field operators and to play a more active role in the midstream and downstream sectors.

Clearly, Bonga South West Aparo and Zabazaba are key products in our line of sight to achieve the new target. Our aim is to surpass the Nigerian Content performance under Egina deep water project. In addition, based on the outcome of the Opportunity Fair we organized last March in Uyo, we hope to see others projects come on stream to catalyse the realization of our new target. As we often say in the Board, 'no projects, no local content'. We need these projects — Greenfield — to deepen the local content sustenance and growth.

We intend to enhance the establishment of drydocking facilities in-country and pursue, actively, the plan to bring, at least, two oil and gas parks on stream before 2027. We will actively pursue the goal to foster linkages with power, ICT, construction, steel, and mines and also push hard to facilitate regional market for Nigerian service companies. We are also making improvements internally to ensure effective service delivery in our determination to reposition the Board for optimal performance.

In the maiden edition of this magazine, in indicated that we will reset NCDMB's strategies and processes by making them smart enough to ensure timely approvals and eliminate service failures. This has already begun.

For instance, ahead of any other government MDA, we pioneered the development and use of Service Level Agreements (SLAs). We signed the first SLA with NLNG in may 2017. We intend to replicate the model with other stakeholders. Hence, we have written to the OPTS members to key In because, going forward, SLAs would be our new template for driving collaboration in the industry. This is indicative of how far the Board is willing to go to encourage businesses and Nigerian content performance.

Interestingly, our innovative SLAs are in concurrence with and reflect the Federal Government's policy on Ease of Doing Business in Nigerian. Thus we are energized by the Executive orders signed by the Acting Presidentk, Prof. Yemi Osinbajo, on the Ease of dong business and support for Local Content in all procurements.

Similarly, the fact that the National Assembly has begun the process to extend local content regime to other critical sectors of the economy gives us more impetus to push on and to move Nigerian Content to the next level.

NGERIA OLLAND GAS PARKSCHEME (NOGAPS)



he Nigeria Oil and Gas Park Scheme (NOGaPS) is one of the Board's flagship projects that will further help alleviate poverty and unemployment in the oil and gas (5 per location). producing communities. Under the scheme, the NCDMB will develop world-class oil and gas park in each of the nine (9) oil producing states of Nigeria, that will serve as manufacturing hub for equipment and component parts that are used in the oil and gas industry.

The primary objectives of NOGaPS are to:

- 1. Attract domestic and foreign direct investment to oil producing states.
- manufacturing and other industry activities.
- 3. Develop and integrate the local supply chain to support Oil and Gas operations.
- 4. Foster mentoring of local SMEs by international OEMs for mutual benefits.
- Facilitate new business start-ups, technology acquisition and competitiveness.

- 6. Provide a range of made in Nigeria goods for the Oil and Gas industry.
- 7. Attract at least 15 OEMs to set up in the 3 parks
- 8. Create over 10,000 direct, indirect and induced jobs.
- 9. Retain industry spend on procurement of goods.
- 10. Promote training and development SIWES, skills acquisation.

Some state governments have welcomed the scheme and helped in facilitating the necessary approvals for the Board to commence work. 2. Promote community participation in Construction work for phase 1 of NOGaPS is scheduled to commence in 2017.

Milestones:

Acquired land in three (3) States - Bayelsa, Cross River and Imo State

Commenced EIA studies and land clearing for sites in Bayelsa, Cross River and Imo State.

Developed marketing strategy for NOGaPS



NIGERIAN CONTENT DEVELOPMENT AND MONITORING BOARD (NCDMB) CELEBRATES DEMOCRACY @ 19



NCDMB CORPORATE HEADQUARTERS: GLASS HOUSE, ISAAC BORO EXPRESSWAY, OPOLO, PMB 10, YENAGOA BAYELSA STATE info@ncdmb.gov.ng; www.ncdmb.gov.ng

We celebrate with all Nigerians at our country's 19 years 4, of uninterrupted democratic governance. We are happy to have used the implementation of the Nigerian Oil and 5. Gas Industry Content Development Act to:

- Democratize access to credit for eligible
 Nigerian oil and gas service companies and
 community contractors to single digit loans 7,
 under our \$200m Nigerian Content Intervention
 Fund (NCI Fund)
 8.
- Create over 2000 direct and indirect jobs for Nigerians with the start of civil works in two of 9, our Nigeria Oil and Gas Parks under construction
- Facilitate the establishment of the first FPSO 10. integration facility at Ladol yard, the first in the West Africa, create 10, 000 direct and indirect jobs

 We

- Nigerianize over 1,027 positions held by foreigners in the oil and gas industry
- Train over 5,760 Nigerians to fill critical skills gaps in Oil and Gas Industry
- Develop and deploy a 10-year strategic road map, increase local content to 70% by 2027, targeting creation of new to 30,000 direct and indirect jobs
- Retain \$14bn (USD) out of the annual industry spend of \$20bn (USD)
- Put more oil and gas facilities and equipments in the hands of Nigerians
- Drive increases in the total value of contracts awarded to Nigerians by the oil and gas industry to 83 percent
- Industrialize Nigeria with the start of work on two sites of Nigerian Oil and Gas Park Scheme.

We remain committed to expanding the benefits of oil and gas to spur economic diversification and inclusive growth in Nigeria.



t-R. Dr. Emmanuel Ibe Kachikwa, Minister of State for Petroleum Resources, Mr. Kemela Oliara, Secretary to Bayelia State Government and Engr. Simble Wabote, Executive Secretary, NCDMB performing the ground breaking of the Nigerian Gli and Gas Park at Emergal 1, Ogbia 15A, Bayelsa State.



L-R. Engr. Simol Wabate, Executive Secretary, NCDMB; Dr. Yemi Esan, Permanent Secretary, Ministry of Petroleum Resources; Dr. Emmoruel the Kachikwu, Minister of State for Petroleum Resources and Prof. Yemi Osinbaja, Vice President, Federal Republic of Nigeria at the Nigeria International Petroleum Summit in Abula.



i-P. Dr. Emmanuel ibe Kochikwa. Minister of State for Petroleum Resources, Engr. Simbi. Wabote. Executive Secretary. MCDMB; Mr. Dlukayode Pitan. Managing Director, Bank of iredustry after the MGU signing coremany on the implementation of the S200 million Nigerian Content Intervention Fund in Aboja.



L-R./Mr. Nicholas Terraz, Managing Director, Total Exploration and Production Nigeria Ltd; Dr. Emmanuel the Rochikwu, Minister of State for Petroleum Resources and Engr. Symbi Wabate, Executive Secretary, NCDMS ufter inspecting the Egino FPSO vessel at the SHI-MCI Yard, LADOL Free Zone, Lagos.

NCDMB

... Building a new Nigerian Oil & Gas Industry and using Nigerian Content Development as an instrument of industrialization of Nigeria



HEAD OFFICE PROJECT

ONE MILLION MAN-HOURS WITHOUT LOST TIME INJURY THE JOURNEY SO FAR

and Monitoring Board (NCDMB) Head Office Building Project was conceived in 2012. It consists of a 17 floor ultra-modern office building, a four-floor the public and private sectors. multi-level car park building and a conference building, with state-of-theart facilities. The Engineering Procurement and Construction (EPC) Contract was awarded to Megastar Technical and Construction company with proven competence within the industry, in 2015.

Megastar Technical and Construction Company Limited started in February

he Nigerian Content Development 2nd, 1988 as an indigenous building and civil engineering construction company.

> over to MTCC. Currently, work has progressed to the 12th floor and God willing, all structural works will be completed by the end of the year.

> On the 29th of July 2017, MTCC celebrated 1 million man hours without

build what others dream, prides itself on high safety and quality standards. While MTCC has marked the 1million man-hours with LTI in good spirit, the focus of the day was not on celebration but rather on creating awareness and the need to be consistent.

The NCDMB project site has various nationalities working in the same environment, made up of Nigerians from the North, East, West and South, as well as experts from Europe and Asia, MITCC has an exceptional local content policy that encourages the transfer and nurturing of skills within the region we operate in; over the long term, this allows MTCC strengthen the skills base of Nigerians.

MTCC's major success factors for quality production are primarily clarity of scope (includes clear specifications), quality input resources (personnel, materials and equipment) and a strong Project Management Team.

The following is an except from the Managing Director's speech during the celebration of the 1 million man-hours without LTI

Megastar is pleased to welcome you and declare open the 1 million man-hours ZERO LTI Celebration with the theme, "I Stand for HSE". This is taking place on the 29th of July, 2017, at NCDMB Project site, Ox-bow Lake, Yenagoa, Bayelsa State.

The objective of the celebration is to drive home good teamwork spirit and enhance safe operating system. All employees and contractors are encouraged to get together and make time to focus on standing for health, safety and environment at all times. It is a day to celebrate NO FATALITY and good practice on our project. It is a day to say thank you for what you are doing on site. We are not yet there. We must enforce our commitment to working together in building a safe workplace for ourselves, visitors, contractors, and the host community.

Please be reminded that we are available to support all operations in accordance with MTCC is focused on quality production, standard best practice as recorded in our ISO efficient and timely delivery for clients in Certification 9001:2008. We are desirous to keep to standards and procedures in our operations.

In May 2015, the project site was handed. We believe that we can collectively take another important step towards our successful completion of this project. "YES WE CAN" should be our common language, NCDMB project for MEGASTAR is a possibility with you.

> We plan to safely build an office complex to International standard that others dream about.

LTI. The company, whose slogan is ...to For more information on MTCC, please visit www.megastarnig.com

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